

MARICO LIMITED

DIRECTORS' REPORT

To the Members

Your Board of Directors ('Board') is pleased to present the Twenty First Annual Report of your Company, Marico Limited, for the year ended March 31, 2009 ('the year under review', 'the year' or 'FY09').

In line with the requirements of the Listing Agreement with the Bombay Stock Exchange and National Stock Exchange, your Company has been reporting consolidated results – taking into account the results of its subsidiaries. This discussion therefore covers the financial results and other developments during April 08 – March 09 in respect of Marico Consolidated comprising– Domestic Consumer Products Business under Marico Limited (Marico) in India, International Consumer Products Business comprising exports from Marico and operations of its overseas subsidiaries and the Solutions Business of Kaya in India and overseas. The consolidated entity has been referred to as 'Marico' or 'Group' or 'Your Group' in this discussion.

FINANCIAL RESULTS – AN OVERVIEW

	Rs. Crore	
	Year ended March 31,	
	2009	2008
Consolidated Summary Financials for the Group		
Sales and Services	2388.4	1905.0
Profit before Tax	229.6	205.0
Profit after Tax	188.7	169.1
Marico Limited Financials		
Sales and Services	1917.5	1568.8
Profit before Tax	171.0	173.3
Less: Provision for Tax for the current year	18.2	19.2
Profit after Tax for the current year	152.8	154.0
Less: Provision for Deferred Tax Liability / (Deferred Tax Asset)	32.1	19.5
Less: Excess income tax provision of earlier years written back	–	–
Less: Fringe Benefit Tax	2.1	3.6
Less: Minimum Alternative Tax (MAT) Credit	(23.5)	(12.5)
Profit after Tax	142.1	143.4
Add: Surplus brought forward	151.9	69.5
Profit available for Appropriation	294.0	212.9
Appropriations:		
Distribution to shareholders	18.3	39.9
Tax on dividend	3.1	6.8
	21.4	46.7
Proposed dividend	21.6	–
Tax on proposed dividend	3.7	–
Transfer to General Reserve	14.2	14.3
Surplus carried forward	233.1	151.9
Total	294.0	212.9

DISTRIBUTION TO EQUITY SHAREHOLDERS

Your Company's Distribution policy has aimed at sharing your Company's prosperity with its shareholders, through a formal earmarking / disbursement of profits to shareholders.

Marico has identified acquisitions as one of its avenues to pursue growth. Since April 2005, the Group has consummated 7

MARICO LIMITED

DIRECTORS' REPORT

acquisitions including two each in India, Bangladesh and Egypt and one in South Africa. As part of its growth agenda, Marico would continue to explore new acquisition opportunities. These would call for additional funding.

As indicated last year, your Company intends to be more conservative in the quantum of dividend payout in the near future.

Your Company's distribution to equity shareholders during FY 09 comprised the following:

First interim dividend of 30% on the equity base of Rs. 60.90 Crore

Second interim dividend of 35.5% on the equity base of Rs. 60.90 Crore

The total equity dividend for FY09 at 65.5% is thus the same as that paid during FY08. The total dividend (including dividend tax) was Rs. 46.7 crore (about 25 % of the group PAT).

MANAGEMENT DISCUSSION AND ANALYSIS

An Annexure to this Report contains a detailed Management Discussion and Analysis, which, inter alia, covers the following:

- Industry structure and development
- Opportunities and Threats
- Risks and Concerns
- Internal control systems and their adequacy
- Discussion on financial and operational performance
- Segment-wise performance
- Outlook

In addition, a Review of Operations of your Company has been given in this Report.

REVIEW OF OPERATIONS

Marico achieved a strong growth of 25% in revenue over the previous year and registered a topline of Rs 2388 crore during FY09. Almost the entire growth was organic growth, with volume led growth contributing to 12% while the remaining came from price increases and sales mix. All its businesses, those of consumer products in India, international business and solutions business contributed to the overall growth.

The top line increase was accompanied by a bottom-line growth of 12 %, after considering the impact of extra-ordinary / exceptional items. Profit After Tax (PAT) including exceptional / extra-ordinary items during the year was at Rs 189 crore as against Rs. 169 crore in FY08. The financials for FY09 include certain extraordinary items (loss on sale of membership interest in Sundari LLC) of Rs 15.03 crores while the financials of FY 08 include certain extra-ordinary items (exchange gain on loan repayment Rs 10.6 cr, an additional charge on account of accelerated depreciation Rs 4.3 cr and profit on sale of the Sil business Rs 10.6 cr). Had it not been for these items, the PAT for FY09 would have been Rs 186 cr, a growth of 21% over FY08 (extraordinary items excluded from the comparable figure in the previous year).

During the year, Marico extended its record of year to year quarterly growth.

Q4FY08 was on a Y-o-Y basis

- The 34th consecutive Quarter of growth in Turnover and
- The 38th consecutive Quarter of growth in Profits

The company has demonstrated steady growth on both the top line and bottom line. Over the last 5 years, they have grown at a Compounded Annual Growth Rate of 24% and 28% respectively.

During the year, the Company decided to sell its membership interest in Sundari LLC, a wholly owned subsidiary operating in the spa products business, to Wellness Systems LLC, a company promoted by two of the Marico Group's senior managers who were managing the Sundari business. The sale of membership interest in Sundari LLC is in line with the Company's decision to focus on its core businesses in the B2C space in Asia and Africa.

DIRECTORS' REPORT

Consumer Products Business: India

In the consumer products business, the flagship brand, Parachute Coconut Oil grew by 9% in volume over the previous financial year. The focus segment of the hair-care range (Parachute Jasmine, Parachute Advanced, Shanti Amla Badam, Nihar Naturals and Hair & Care being the key elements) grew by 17% in volume. In the Premium Refined Oils market, Saffola, the company's second flagship, grew by 11% in volume during the year.

In order to generate additional sources of growth in the coming years, Marico as an FMCG company must create a healthy pipeline of new products. During the year your company launched new prototypes. These included Saffola Zest – a healthy baked, not fried snack, Saffola Rice – low GI rice, Hair & Care Almond Gold – non sticky hair oil with almond proteins, Parachute Advanced revitalizing Hot Oil and Revive Strong and White liquid fabric whitener.

International FMCG Business

Marico's overall international business grew by 43%. In its traditional markets, namely the Middle East and Bangladesh, Marico's International FMCG business continued to grow and record share gains.

During the year, the Company decided to modify its distribution system in Egypt whereby it made a shift from directly servicing several wholesalers to dealing with them through a distributor. The resolution of issues arising with the transition took longer than expected to resolve and had a negative impact on the turnover. The transition is however complete and the business is back on track.

The integration of the South African business acquired in 2007 has been smoothly completed and the business performed in line with expectations.

Kaya

Kaya's skin care business achieved revenue of Rs 157 crore during FY09, a growth of 57% over FY08. During FY09, Kaya Skin Care added 20 clinics, making the chain 85 clinic strong (74 in India and 11 in the Middle East). In addition, it introduced new products to add to its basket of product offerings to its consumers.

Kaya Life offers customized holistic weight management solutions. Customers are experiencing effective results on both weight loss and inch loss. We continue to work on fine tuning the model to increase the pace of customer acquisition. There are four Kaya Life centres in Mumbai.

OTHER CORPORATE DEVELOPMENTS

Divestment of entire membership interest in Sundari LLC

Marico has divested its entire membership interest in its wholly owned subsidiary Sundari LLC. Sundari LLC is engaged in the manufacturing and marketing of skincare cosmetics and accessories primarily in the USA and Europe. A majority of Sundari's revenue is generated from B2B sales to spas located within luxury resorts and hotels globally.

Growth in Marico's International Business Group has been in the Asian and African markets. Sundari constitutes a small share of Marico's revenue and is based in the US which is not a part of Marico's focus geographies for future growth. With the overall shift in the global business environment, Marico has decided to focus on its core businesses in Asia and Africa in the B2C space.

Marico Employees Stock Option Scheme 2007 (ESOS)

In pursuance of shareholders approval obtained on November 24, 2006, your Company formulated and implemented an Employees Stock Options Scheme (the Scheme) for grant of Stock Options to certain eligible employees of the Company and its subsidiaries. The Corporate Governance Committee of the Board of Directors is entrusted with the responsibility of administering the Scheme and in pursuance thereof, the Committee has granted 10,044,200 stock options (as at March 31, 2009) comprising about 1.65% of the current paid up equity capital of the Company. Additional information on ESOS as required by Securities and Exchange Board of India (Employees Stock Option Scheme and Employees Stock Purchase Scheme) Guidelines, 1999 is annexed and forms part of this Report.

None of the Non-executive Directors (including Independent Directors) have received stock options in pursuance of the above Scheme. Likewise, no employee has been granted options, during the year equal to or exceeding 0.5% of the issued capital (excluding outstanding warrants and conversions) of the Company at the time of grant.

MARICO LIMITED

DIRECTORS' REPORT

The Company's Auditors, M/s. Price Waterhouse, have certified that the Scheme has been implemented in accordance with the SEBI Guidelines and the resolution passed by the members at the Extra-Ordinary General Meeting held on November 24, 2006.

Resignation of Compliance Officer and Appointment of Company Secretary & Compliance Officer

Mr. Vinod Kamath, Chief-Finance & IT resigned from the post of Compliance Officer, with effect from the close of working hours on July 31, 2008.

Ms. Rachana Lodaya, Legal & Secretarial Manager of the Company, possessing the required qualification, was appointed as the Company Secretary and Compliance Officer of the Company with effect from August 1, 2008.

Application to the Central Government for exemption from including Balance Sheets of the Subsidiary Companies

Your Company had applied to the Central Government under Section 212(8) of the Companies Act seeking an exemption from attaching copies of the Balance Sheet, Profit and Loss Accounts, Directors' Report and Auditors' Report of its subsidiary companies.

In terms of the approval granted by the Central Government vide order No. 47/268/2009-CL-III; copies of the Balance Sheet, Profit and Loss Account, Report of the Board of Directors and the Report of the Auditors of the Subsidiary Companies have not been attached to the Balance Sheet of the Company. However, the statement required under section 212 of the Companies Act, 1956 is attached. The Company will make these documents / details available upon request by any member of the Company interested in obtaining the same and same would also be made available on its website. The Consolidated Financial Statements prepared by the Company pursuant to Accounting Standard AS-21 issued by the Institute of Chartered Accountants of India, include financial information of its subsidiaries.

PUBLIC DEPOSITS

There were no outstanding Public deposits at the end of this or the previous year. The Company did not accept any public deposits during the year.

DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to Section 217(2AA) of the Companies Act, 1956 (the Act) amended by the Companies (Amendment) Act, 2000, the Directors confirm that:

In preparation of the Annual Accounts of your Company, the Accounting Standards, laid down by the Institute of Chartered Accountants of India from time to time, have been followed.

Appropriate accounting policies have been selected and applied consistently, and reasonable and prudent judgement and estimates have been made so as to ensure that the accounts give a true and fair view of the state of affairs of your Company as at March 31, 2009 and the profits of your Company for the year ended March 31, 2009.

Proper and sufficient care has been taken for maintenance of appropriate accounting records in accordance with the provisions of the Act for safeguarding the assets of your Company and for preventing and detecting frauds and other irregularities.

The annual accounts have been prepared on a going concern basis.

The observations of the Auditors in their report to the Members have been adequately dealt with in the relevant notes to the accounts. Hence no additional explanation is considered necessary.

CORPORATE GOVERNANCE

A report on Corporate Governance has been provided as a separate part of this Report.

DIRECTORS

Mr. Bipin Shah, Mr. Atul Choksey and Mr. Anand Kripalu, Directors of the Company, retire by rotation as per Section 256 of the Companies Act, 1956 and being eligible offer themselves for re-appointment.

MARICO LIMITED

DIRECTORS' REPORT

ADDITIONAL STATUTORY INFORMATION

Information under Section 217(1)(e) of the Act read with the Companies (Disclosure of Particulars in the Report of the Board of Directors) Rules, 1988 is annexed and forms part of this Report. Information pursuant to Section 217(2A) of the Act read with the Companies (Particulars of Employees) Rules, 1975, as amended by the Companies (Particulars of Employees) Amendment Rules, 1999 forms part of this Report. Although in accordance with the provisions of Section 219(1)(b)(iv) of the Act such information has been excluded from the Report and Accounts sent to the Members, any member desirous of obtaining this information may write to the Company Secretary at the Registered Office of the Company.

AUDITORS

M/s. Price Waterhouse, Chartered Accountants and Statutory Auditors of the Company retire at the ensuing Annual General Meeting and have confirmed their eligibility for re-appointment.

Aneja Associates, a Chartered Accountant Firm, has been associated with your Company as its internal auditor. They have been partnering your Company in the area of risk management and internal control systems. Your Company has re-appointed Aneja Associates as its internal auditor for the year 2009-10.

ACKNOWLEDGEMENT

The Board takes this opportunity to thank all its employees for their dedicated service and firm commitment to the goals of the Company. The Board also wishes to place on record its sincere appreciation for the wholehearted support received from shareholders, distributors, bankers and all other business associates, and from the neighborhood communities of the various Marico locations. We look forward to continued support of all these partners in progress.

On behalf of the Board of Directors

Place : Mumbai
Date : June 19, 2009

HARSH MARIWALA
Chairman and Managing Director

ANNEXURE TO THE DIRECTORS' REPORT

Disclosure of Particulars with respect to Conservation of Energy, Technology Absorption and Foreign Exchange earnings and outgo as required under the Companies (Disclosure of Particulars in the Report of Board of Directors) Rules, 1988.

A. Conservation of Energy

Marico continued to emphasize on the conservation and optimal utilization of energy in every manufacturing unit of the Company. The energy conservation measures implemented during FY 09 are listed below:

- Launched an initiative in the sustainable development area - "Think fresh, Be Green" driven by a special team the Green Group.
- Re-engineered the conveyor drive system to reduce power consumption at Kanjikode Plant.
- Developed a power saving mechanism for expeller cleaning at Kanjikode Plant.
- Automated power switch off of computer monitors of all idling machines to conserve power at plants and offices.
- Launched an IT platform for Car pooling to reduce vehicle fuel consumption.
- Eliminated five conveyors by providing a bypass conveyor at Goa Plant.
- Replaced sodium bulbs with CFL bulbs at Plants.
- Developed real time timer for auto operation of street lights & oil mill basis weather and timer control for AC's.
- Installed power saver transformer for factory lighting at Pondicherry Plant.
- Replaced furnace Oil with High Speed Diesel in Boiler at Pondicherry Plant.
- Modified shrink tunnel reducing the number of heaters from sixteen to ten at Goa Plant.
- Right sized bleacher pump by putting 3 HP instead of 12 HP and eliminated bleacher inlet pump through process change at Jalgaon Plant.
- Installed high efficiency pump in the MIDC water line and saved 4 HP power at Jalgaon Plant.
- Eliminated 7.5 HP pump by direct transfer of refined oil in the finished oil tanker at Jalgaon Plant.
- Installed Static Mixer instead of phosphoric acid mixer & M6 mixer at Jalgaon Plant.
- Developed Boiler blow down heat recovery system at Jalgaon Plant.

Marico continued its journey towards effective utilisation of energy. Sgnificant reduction in power consumption has been achieved and rationalisation efforts will continue.

The Details of total energy consumption and energy consumption per unit of production are given in Enclosure 'A'.

B. Technology Absorption

I. Research and Development (R&D)

1. Specific areas in which R&D was carried out by your Company:

R&D's main thrust during the year was to strengthen the current portfolio of products and also to look for new concepts and product platforms to satisfy consumer needs more effectively. Some of the initiatives during the year included:

- Development of new technology platforms to support the consumer needs more effectively
- Development of competencies in the areas of Hair Care, Skin Care and Functional Foods
- Development of new products, line extensions, and new processes based on consumer insights to meet the unmet consumer aspirations
- Evaluation of natural herbs for proprietary, patentable hair & skin products, with sponsorship from Department of Science & Technology (DST)
- Skill building towards evaluation of products sensorials and product benefits
- Working with premier research institutions in India and overseas to stay current on the latest developments in research on Hair Care, Skin Care and Functional Foods.
- Work on product and process patents.

Your Company has also invested in new infrastructure for evaluation of Hair and Skin Products and Functional Foods towards providing better performance based products.

ANNEXURE TO THE DIRECTORS' REPORT

2. Benefits derived as the result of the above efforts:

- New SKUs were developed under the various categories in which Marico operates.
- A few domestic launches include:
 - * Parachute Advansed revitalizing Hot Oil
 - * Nihar Naturals Coconut Cooling Oil
 - * Saffola Rice for weight management
 - * Saffola Zest a low fat high protein, high fiber snack
 - * Revive Strong and White

New products were launched under the Kaya business to provide effective solutions in Skin Care. These include

- A foot care cream
- Revive and Firm anti ageing cream

A complete men's range of products have also been launched including Kaya Skin Relief After Shave Gel, Kaya Revitalizing Face Wash and Kaya Whitening Moisturizer.

In the International business, various product and pack developments were undertaken in the current year to strengthen business. An entry in the hair dye market in Bangladesh was made through HairCode hair dye. In South Africa flavoured castor oil was launched under Hercules - a unique concept to over come the unacceptable taste of castor oil

Indigenous technologies were developed for manufacturing many of the existing products locally.

Numerous innovative packaging designs and options to offer greater value to consumers such as a tamper proof cap for Saffola oil and spray format for hair oils were developed.

Marico's R&D has filed eight patent disclosures and has been granted two Patents this year.

3. Future Plan of Action:

Your Company's R&D will work towards continuous innovation in process, product & packaging technology to offer consumers value for money with delightful new product concepts, sensorials and product efficacy.

4. Expenditure on R & D:

	Rs. Crore 2008-09	Rs. Crore 2007-08
a) Capital	0.3	1.6
b) Recurring	5.7	5.2
Total	6.0	6.8
c) Total R & D expenditure as % to Sales & Services	0.3	0.3
d) Total R & D expenditure as % to PBT	3.4	3.0

II. Technology absorption, adaptation and innovation

1. Efforts, in brief, made towards technology absorption, adoption and innovation and benefits derived as a result of the same:

Various technologies were adopted in formulations, processes and packaging towards providing better sensorials, performance, cost optimization, shelf appeal and usage convenience. e.g.: Hair oils in spray format, Hot oil as a new concept giving completely different sensorials, Revive with stiffing and whitening benefit, Saffola rice for weight management, Saffola Zest with High protein, high fiber and low fat.

2. Imported technology (imported during the last 5 years reckoned from the beginning of this financial year):

Not Applicable

MARICO LIMITED

ANNEXURE TO THE DIRECTORS' REPORT

C. Foreign Exchange Earnings and Outgo

The details of total exchange used and earned are provided in Schedule Q of Notes to the Accounts of Marico Limited.

On behalf of the Board of Directors

Place : Mumbai
Date : June 19, 2009

HARSH MARIWALA
Chairman and Managing Director

AUDITORS' CERTIFICATE ON CORPORATE GOVERNANCE

To

The Members of Marico Limited

We have examined the compliance of conditions of Corporate Governance by Marico Limited ("the Company"), for the year ended March 31, 2009, as stipulated in Clause 49 of the Listing Agreement of the said Company with stock exchanges in India.

The compliance of conditions of Corporate Governance is the responsibility of the Company's management. Our examination was carried out in accordance with the Guidance Note on Certification of Corporate Governance (as stipulated in Clause 49 of the Listing Agreement), issued by the Institute of Chartered Accountants of India and was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in the above mentioned Listing Agreement.

We state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

VILAS Y. RANE

Partner

Membership No:F-33220

For and on behalf of

Price Waterhouse

Chartered Accountants

Mumbai

June 19, 2009

MARICO LIMITED

ANNEXURE TO THE DIRECTORS' REPORT 2009

Disclosure pursuant to the provisions of the Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999

Marico Employees Stock Option Scheme 2007

a)	Options granted (as at March 31, 2009)	10,044,200 options aggregating to about 1.65% of the paid-up equity capital of the Company (options, net of lapsed/ forfeited as at March 31 2009 : 8,339,600 options aggregating about 1.37% of the paid-up equity)
b)	The pricing formula	<p>The Exercise Price of the options shall be lower of the following:</p> <p>i) Average of the closing price for last 21 (twenty one) trading session(s) on National Stock Exchange (NSE) prior to the date on which the Corporate Governance Committee, grants the specific number of Options to the employees,</p> <p>Or</p> <p>ii) The closing price for the last session on National Stock Exchange (NSE) prior to the date on which the Corporate Governance Committee, grants the specific number of options to the employees.</p>
c)	Options vested (as at March 31, 2009)	803,200
d)	Options exercised (as at March 31, 2009)	-N.A.-
e)	The total number of shares arising as a result of exercising of option	-N.A.-
f)	Options lapsed/ forfeited	1,704,600
g)	Variation of terms of options	-N.A.-
h)	Money realised by exercise of options	-N.A.-
i)	Total number of options in force	8,339,600
j)	Employee wise details of options granted to : (as at March 31, 2009)	
	i) Senior Managerial Personnel	<p>A summary* of options granted to senior managerial personnel are as under :</p> <p>No. of employees covered – 101 (One hundred and one)</p> <p>No. of options granted to such personnel – 10,044,200 (One Crore forty-four thousand two hundred)</p> <p>*Only summary given due to sensitive nature of information</p>
	ii) any other employee who receives a grant in any one year of options amounting to 5% or more of option granted during the year	-N.A.-
	iii) identified employees who were granted option, during any one year, equal to or exceeding 1% of the issued capital (excluding outstanding warrants and conversions) of the company at the time of grant	-N.A.-

MARICO LIMITED

ANNEXURE TO THE DIRECTORS' REPORT

- k) Diluted Earnings per Share (EPS) pursuant to issue of shares on exercise of Options calculated in accordance with the Accounting Standard 20 (AS 20) 'Earnings per Share' Rs. 2.33
- l) i) Method of calculating employee compensation cost The Company has calculated the employee compensation cost using the intrinsic value method of accounting for the Options granted under the Scheme
- ii) Difference between the employee compensation cost so computed at (l) above and the employee compensation cost that shall have been recognised if it had used the fair value of the Options Rs. 4.78 Crore
- iii) The impact of this difference on the profits and on EPS of the Company Had the Company considered 'fair value' method then the additional employee compensation cost would be Rs. 47,798,486 the Profit Before Tax would be lower by the same amount and Earning Per Share by Re.0.07
- m) Weighted-average exercise price and weighted average fair values of options (to be disclosed separately for options whose exercise price either equals or exceeds or is less than the market price of the stock) Weighted average Exercise Price : Rs. 56.01
Weighted average Fair Value of Option : Rs. 22.59
- n) Description of method and significant assumptions used during the year to estimate the fair values of options Intrinsic Value Method
- i) risk – free interest rate As per Annexure I
- ii) expected life of options As per Annexure I
- iii) expected volatility As per Annexure I
- iv) expected dividends As per Annexure I
- v) Closing Market price of share on date of option grant As per Annexure I

Annexure I

	23-Apr-08		30-Jun-08		21-Oct-08		05-Jan-09	
	Vesting	Vesting	Vesting	Vesting	Vesting	Vesting	Vesting	Vesting
	1	2	1	2	1	2	1	2
Risk free Interest Rate (%)	7.71	7.82	9.17	9.31	7.58	7.69	4.99	5.04
Expected life of Options (years)	3.52	4.69	3.50	4.50	3.53	4.19	3.57	3.98
Expected Volatility (%)	38.36	38.36	38.23	38.23	38.28	38.28	38.49	38.49
Expected Dividends (%)	1.39	1.39	1.39	1.39	1.39	1.39	1.39	1.39
Closing Price as on Date of Grant (Rs.)	69.25	69.25	53.40	53.40	55.00	55.00	60.15	60.15

MARICO LIMITED

ANNEXURE TO THE DIRECTORS' REPORT 2009

ENCLOSURE 'A'

Power & Fuel Consumption

		For the year ended March 31	
		2009	2008
Note: The numbers given below relate to the own manufacturing facilities of the Company.			
1.	Electricity		
a.	Purchased units (Kwh)	8,621,052	10,327,751
	Amount (Rs. Crore)	3.47	3.79
b.	Own Generation		
i.	Through Diesel Generator (Kwh)	2,800,841.60	1,220,521.10
	Amount (Rs. Crore)	2.83	1.30
	Average Rate (Rs. / Unit)	10.09	10.66
ii.	Through Steam Generator (Kwh)	–	21,176.00
	Amount (Rs. Crore)	–	–
	Average Rate (Rs. / Unit)	–	–
2.	Coal	–	–
3.	Furnace oil		
	Quantity (KL)	640.56	1,137.40
	Amount (Rs. Crore)	1.98	2.76
	Average Rate (Rs. / KL)	30,975.27	24,258.69
4.	Other Internal Generation (excludes HSD used for electricity generation)		
	L.D.O / H.S.D.	–	–
	Quantity (KL)	241.64	139.70
	Amount (Rs. Crore)	0.74	0.43
	Average Rate (Rs. / KL)	30,463.34	30,543.37
5.	Baggase Consumption		
	Quantity (MT)	12,953.00	12,495.54
	Amount (Rs. Crore)	1.77	1.18
	Average Rate (Rs. / MT)	1,366.48	946.89
	Consumption per unit of production of edible oils		
		Unit	
	Electricity	Kwh	119.09
	Coal	MT	–
	Furnace oil	KL	0.01
	L.D.O./H.S.D.	KL	–
	Baggase	KG	0.36
	Consumption per unit of production of processed foods		
		Unit	
	Electricity	Kwh	–
	Coal	MT	–
	Furnace oil	KL	–
	L.D.O./H.S.D.	KL	–
	Consumption per unit of production of Hair Oils and other formulations		
		Unit	
	Electricity	Kwh	49.56
	Coal	MT	–
	Furnace oil	KL	–
	L.D.O./H.S.D.	KL	–
	Consumption per unit of production of Formulations		
		Unit	
	Electricity	Kwh	–
	Coal	MT	–
	Furnace oil	KL	–
	L.D.O./H.S.D.	KL	–