AUDITORS' REPORT

TO THE BOARD OF DIRECTORS OF MARICO LIMITED

- 1. We have audited the attached Consolidated Balance Sheet of Marico Limited ('the Company') and its subsidiaries (collectively referred to as the 'Group') as at March 31, 2009, and also the Consolidated Profit and Loss Account and the Consolidated Cash Flow Statement for the year ended on that date annexed thereto (collectively referred to as 'Consolidated Financial Statements') which we have signed under reference to this report. These Consolidated Financial Statements are the responsibility of the Company's management and have been prepared by the Management on the basis of separate financial statements and other financial information regarding components. Our responsibility is to express an opinion on these consolidated financial statements based on our audit.
- 2. We conducted our audit in accordance with generally accepted auditing standards in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are prepared, in all material respects, in accordance with an identified financial reporting framework and are free of material misstatements. An audit includes examining on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.
- 3. We did not audit the financial statements of certain subsidiary companies whose financial statements reflect total assets of Rs. 227.68 Crore as at March 31, 2009 and total revenues of Rs. 413.18 Crore and cash flows (net inflow) amounting to Rs 24.03 Crore for the year ended March 31, 2009. These financial statements have been audited by other auditors whose reports have been furnished to us, and our opinion, in so far as it relates to the amounts included in respect of these subsidiaries, is based solely on the report of the other auditors.
- 4. We have relied on the unaudited financial statements of certain subsidiary companies and subsidiary firms whose financial statements reflect total assets of Rs 69.28 Crore as at March 31, 2009 and total revenues of Rs 61.57 Crore and cash flows (net outflow) amounting to Rs 3.32 Crore for the year then ended. These unaudited financial statements as approved by the respective Board of Directors of these companies have been furnished to us by the Management and our report in so for as it relates to the amounts included in respect of these subsidiaries is based solely on such approved unaudited financial statements.
- 5. We report that the Consolidated Financial Statements have been prepared by the Company in accordance with the requirements of Accounting Standard 21(AS 21), Consolidated Financial mandated by Rule 3 of the Companies (Accounting Standards) Rules 2006.
- 6. Based on our audit as aforesaid and on the consideration of the reports of other auditors on separate audited financial statements and on the other financial information of the components and accounts approved by the Board of Directors as explained in paragraph 4 above and to the best of our information and according to the explanations given to us, we are of the opinion that the attached Consolidated Financial Statements give a true and fair view in conformity with the accounting principles generally accepted in India:
 - a. in the case of the Consolidated Balance Sheet, of the state of affairs of the Group as at March 31, 2009;
 - b. in the case of the Consolidated Profit and Loss Account, of the Profit of the Group for the year ended on that date; and
 - c. in the case of the Consolidated Cash Flow Statement, of the cash flows of the Group for the year ended on that date.

VILAS Y. RANE

Partner

Membership No:F-33220

For and on behalf of

Price Waterhouse

Chartered Accountants

Place : Mumbai Date : June 19, 2009

BALANCE SHEET

		As at March 31,		
	SCHEDULE	2009	2008	
		Rs. Crore	Rs. Crore	
SOURCES OF FUNDS				
SHAREHOLDERS' FUNDS				
Capital	Α	60.90	60.90	
Reserves and surplus	В	392.59	253.72	
		453.49	314.62	
MINORITY INTEREST		_	0.12	
LOAN FUNDS				
Secured loans	С	107.51	134.54	
Unsecured loans	D	267.46	223.40	
		374.97	357.94	
		828.46	672.68	
APPLICATION OF FUNDS				
GOODWILL ON CONSOLIDATION	E	85.03	84.24	
FIXED ASSETS	F			
Gross block		456.88	356.07	
Less: Depreciation, amortisation and impairment		203.46	163.49	
Net block		253.42	192.58	
Capital work-in-progress		57.67	64.72	
Assets held for disposal		0.01	0.01	
		311.10	257.31	
INVESTMENTS	G	12.11	0.01	
DEFERRED TAX ASSET (NET)		64.12	98.17	
(Refer Note 12 (a), Schedule S)				
CURRENT ASSETS, LOANS AND ADVANCES				
Inventories	Н	339.04	260.46	
Sundry debtors	I	110.80	86.27	
Cash and bank balances	J	92.19	75.28	
Loans and advances	K	129.85	106.09	
		671.88	528.10	
Less: CURRENT LIABILITIES AND PROVISIONS				
Current Liabilities	L	280.27	255.96	
Provisions	M	35.51	39.19	
NET CURRENT ACCETS		315.78	295.15	
NET CURRENT ASSETS		356.10	232.95	
MISCELLANEOUS EXPENDITURE	N			
(to the extent not written off or adjusted)	_	828.46	672.68	
Notes to accounts	S			

As per our attached report of even date

VILAS Y. RANE

Partner

HARSH MARIWALA

Chairman and Managing Director

Membership No:F-33220

BIPIN SHAH

Director and Chairman of Audit Committee

For and on behalf of

ANJU MADEKA

Chief Financial Officer

Price Waterhouse

Chartered Accountants

Place : Mumbai Place : Mumbai Date : June 19, 2009 Date : June 19, 2009

PROFIT AND LOSS ACCOUNT

Name			For the year e	nded March 31,
Name		SCHEDULE	2009	2008
Sales 2,251.34 1,815.51 Less: Excise Duty 2,07 2,11 Income from services 139.15 91.64 Total Sales and Services 2,388.42 1,905.04 Other income 0 12.20 9.56 EXPENDITURE: 2,400.62 1,914.60 EXPENDITURE: 2 1,310.47 Cost of materials P 1,310.47 1,004.30 Manufacturing and other expenses Q 779.96 654.40 Finance charges R 35.79 30.52 Depreciation, amortisation & impairment F 35.79 30.75 Amortisation of Miscellaneous expenditure N - 0.12 PROFIT BEFORE TAXATION AND EXCEPTIONAL ITEMS 244.67 194.51 Exceptional Items (Net) (Refer Note 13 & 19. Schedule S) (15.03) 10.61 PROFIT BEFORE TAXATION AND MINORITY INTEREST 229.64 205.12 Minority interest in loss / (profit) of subsidiaries 0.01 (0.10) PROFIT BEFORE TAXATION AND AFTER MINORITY INTEREST 229.65 205.02			Rs. Crore	Rs. Crore
Less : Excise Duty 2.07 2.11 1.813.40 1.812.49.27 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.813.40 1.81	INCOME:			
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Total Sales and Services 2,388.42 1,905.04 Total Sales and Services 2,388.42 1,905.04 Cither income 0 12.20 9.56 Cither income 0 1,200.62 1,914.60 EXPENDITURE :	Less: Excise Duty		2.07	2.11
Total Sales and Services			2,249.27	1,813.40
Other income 0 12.20 9.56 EXPENDITURE: 2,400.62 1,914.60 Cost of materials P 1,310.47 1,004.30 Manufacturing and other expenses Q 773.96 654.40 Finance charges R 35.73 30.52 Depreciation, amortisation & impairment F 35.79 30.75 Amortisation of Miscellaneous expenditure N - 0.12 PROFIT BEFORE TAXATION AND EXCEPTIONAL ITEMS 244.67 194.51 Exceptional Items (Net) (Refer Note 13 & 19, Schedule S) 244.67 194.51 PROFIT BEFORE TAXATION AND MINORITY INTEREST 229.64 205.12 Minority interest in loss / (profit) of subsidiaries 0.01 (0.10) PROFIT BEFORE TAXATION AND AFTER MINORITY INTEREST 229.65 205.02 Provision for taxation - Current Tax 28.09 24.22 - MAT Credit (entitlement)/utilisation (23.46) (12.46) - Fringe benefit tax 2.14 3.98 - Deferred Tax - debit/ (credit) 188.72 169.07 Balance brought forwa	Income from services		139.15	91.64
EXPENDITURE :	Total Sales and Services		2,388.42	1,905.04
Cost of materials	Other income	0	12.20	9.56
Cost of materials P 1,310.47 1,004.30 Manufacturing and other expenses Q 773.96 654.40 Finance charges R 35.73 30.52 Depreciation, amortisation & impairment F 35.79 30.75 Amortisation of Miscellaneous expenditure N - 0.12 Amortisation of Miscellaneous expenditure N - 0.12 PROFIT BEFORE TAXATION AND EXCEPTIONAL ITEMS 244.67 194.51 Exceptional Items (Net) (Refer Note 13 & 19, Schedule S) 229.64 205.12 PROFIT BEFORE TAXATION AND MINORITY INTEREST 229.65 205.02 PROFIT BEFORE TAXATION AND AFTER MINORITY INTEREST 229.65 205.02 Provision for taxation - Current Tax 28.09 24.22 Fringe benefit tax 2.41 3.98 - Fringe benefit tax 1.8.7 1.8.7 - PROFIT AFTER TAXATION AND MINORITY INTEREST 188.72<			2,400.62	1,914.60
Manufacturing and other expenses Q 773.96 654.40 Finance charges R 35.73 30.52 Depreciation, amortisation & impairment F 35.79 30.75 Amortisation of Miscellaneous expenditure N - 0.12 Amortisation of Miscellaneous expenditure N - 0.12 PROFIT BEFORE TAXATION AND EXCEPTIONAL ITEMS 244.67 194.51 Exceptional Items (Net) (Refer Note 13 & 19, Schedule S) (15.03) 10.61 PROFIT BEFORE TAXATION AND MINORITY INTEREST 229.64 205.12 Minority interest in loss / (profit) of subsidiaries 0.01 (0.10) PROFIT BEFORE TAXATION AND AFTER MINORITY INTEREST 229.65 205.02 Provision for taxation - Current Tax 28.09 24.22 - Fringe benefit tax 2.41 3.98 - Pringe benefit tax 2.41 3.98 - Deferred Tax - debit/ (credit) 33.89 20.21 Balance brought forward as on April 1 167.34 64.75 Transferred from Tax Holiday Reserve 18.60 - PRPOFIT AVAI	EXPENDITURE :			
Prinance charges	Cost of materials	Р	1,310.47	1,004.30
Depreciation, amortisation & impairment F 35.79 30.75	Manufacturing and other expenses	Q	773.96	654.40
Amortisation of Miscellaneous expenditure N — 0.12 PROFIT BEFORE TAXATION AND EXCEPTIONAL ITEMS 244.67 194.51 Exceptional Items (Net) (Refer Note 13 & 19, Schedule S) (15.03) 1.061 PROFIT BEFORE TAXATION AND MINORITY INTEREST 229.64 205.12 Minority interest in loss / (profit) of subsidiaries 0.01 (0.10) PROFIT BEFORE TAXATION AND AFTER MINORITY INTEREST 229.65 205.02 Provision for taxation - Current Tax 28.09 24.22 - MAT Credit (entitlement)/utilisation (23.46) (12.46) - Fringe benefit tax 2.41 3.98 - Fringe benefit tax 2.41 3.98 - Profit AFTER TAXATION AND MINORITY INTEREST 188.72 40.93 Balance brought forward as on April 1 167.34 64.75 Transferred from Tax Holiday Reserve 18.86 - PROFIT AVAILABLE FOR APPROPRIATION 374.92 233.82 APPROPRIATIONS 39.89 39.89 Tax on interim dividend 6.78 6.78 6.78 Reversal of excess provision of subsidiary - </td <td>Finance charges</td> <td>R</td> <td>35.73</td> <td>30.52</td>	Finance charges	R	35.73	30.52
PROFIT BEFORE TAXATION AND EXCEPTIONAL ITEMS 244.67 194.51 Exceptional Items (Net) (Refer Note 13 & 19, Schedule S) (15.03) 10.61 PROFIT BEFORE TAXATION AND MINORITY INTEREST 229.64 205.12 Minority interest in loss / (profit) of subsidiaries 0.01 (0.10) PROFIT BEFORE TAXATION AND AFTER MINORITY INTEREST 229.65 205.02 Provision for taxation - Current Tax 28.09 24.22 - MAT Credit (entitlement)/utilisation (23.46) (12.46) - Firinge benefit tax 2.41 3.98 - Deferred Tax - debit/ (credit) 33.89 20.21 Balance brought forward as on April 1 167.34 64.75 Transferred from Tax Holiday Reserve 188.62 - PROFIT AVAILABLE FOR APPROPRIATION 374.92 233.82 APPROPRIATIONS 374.92 233.82 Tax on interim dividend 6.78 6.78 Reversal of excess provision of subsidiary - (0.01) General Reserve 14.21 14.34 Tax Holiday Reserve - 5.48 BALANCE CARRIED T	Depreciation, amortisation & impairment	F	35.79	30.75
PROFIT BEFORE TAXATION AND EXCEPTIONAL ITEMS 244.67 194.51 Exceptional Items (Net) (Refer Note 13 & 19, Schedule S) (15.03) 10.61 PROFIT BEFORE TAXATION AND MINORITY INTEREST 229.64 205.12 Minority interest in loss / (profit) of subsidiaries 0.01 (0.10) PROFIT BEFORE TAXATION AND AFTER MINORITY INTEREST 229.65 205.02 Provision for taxation - Current Tax 28.09 24.22 - MAT Credit (entitlement)/utilisation (23.46) (12.46) - Fringe benefit tax 2.41 3.98 - Deferred Tax - debit/ (credit) 33.89 20.21 PROFIT AFTER TAXATION AND MINORITY INTEREST 188.72 169.07 Balance brought forward as on April 1 167.34 64.75 Transferred from Tax Holiday Reserve 18.86 - PROFIT AVAILABLE FOR APPROPRIATION 374.92 233.82 APPROPRIATIONS 39.89 39.89 Interim dividend 6.78 6.78 Reversal of excess provision of subsidiary - (0.01) General Reserve - 5.48 BA	Amortisation of Miscellaneous expenditure	N	<u> </u>	0.12
Name			2,155.95	1,720.09
PROFIT BEFORE TAXATION AND MINORITY INTEREST 229.64 205.12 Minority interest in loss / (profit) of subsidiaries 0.01 (0.10) PROFIT BEFORE TAXATION AND AFTER MINORITY INTEREST 229.65 205.02 Provision for taxation - Current Tax 28.09 24.22 - MAT Credit (entitlement)/utilisation (23.46) (12.46) - Fringe benefit tax 2.41 3.98 - Deferred Tax - debit/ (credit) 33.89 20.21 40.93 35.95 PROFIT AFTER TAXATION AND MINORITY INTEREST 188.72 169.07 Balance brought forward as on April 1 167.34 64.75 Transferred from Tax Holiday Reserve 18.86 - PROFIT AVAILABLE FOR APPROPRIATION 374.92 233.82 APPROPRIATIONS 39.89 39.89 Interim dividend 3.9.89 39.89 Tax on interim dividend 6.78 6.78 Reversal of excess provision of subsidiary - 6.01 General Reserve 14.21 14.34 Tax Holiday Reserve - 5.48	PROFIT BEFORE TAXATION AND EXCEPTIONAL ITEMS		244.67	194.51
Minority interest in loss / (profit) of subsidiaries 0.01 (0.10) PROFIT BEFORE TAXATION AND AFTER MINORITY INTEREST 229.65 205.02 Provision for taxation - Current Tax 28.09 24.22 - MAT Credit (entitlement)/utilisation (23.46) (12.46) - Fringe benefit tax 2.41 3.98 - Deferred Tax - debit/ (credit) 33.89 20.21 40.93 35.95 PROFIT AFTER TAXATION AND MINORITY INTEREST 188.72 169.07 Balance brought forward as on April 1 167.34 64.75 Transferred from Tax Holiday Reserve 18.62 - PROFIT AVAILABLE FOR APPROPRIATION 374.92 233.82 APPROPRIATIONS 39.89 39.89 Tax on interim dividend 6.78 6.78 Reversal of excess provision of subsidiary - (0.01) General Reserve 14.21 14.34 Tax Holiday Reserve 314.04 167.34 BALANCE CARRIED TO THE BALANCE SHEET 314.04 167.34 BASIC EARNINGS PER SHARE 3.10 2.78	·		(15.03)	
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Provision for taxation - Current Tax 28.09 24.22 - MAT Credit (entitlement)/utilisation (23.46) (12.46) - Fringe benefit tax 2.41 3.98 - Deferred Tax - debit/ (credit) 33.89 20.21 PROFIT AFTER TAXATION AND MINORITY INTEREST 188.72 169.07 Balance brought forward as on April 1 167.34 64.75 Transferred from Tax Holiday Reserve 18.86 - PROFIT AVAILABLE FOR APPROPRIATION 374.92 233.82 APPROPRIATIONS 374.92 233.82 Interim dividend 39.89 39.89 Tax on interim dividend 6.78 6.78 Reversal of excess provision of subsidiary - (0.01) General Reserve 14.21 14.34 Tax Holiday Reserve - 5.48 BALANCE CARRIED TO THE BALANCE SHEET 314.04 167.34 BASIC EARNINGS PER SHARE 3.10 2.78 DILUTED EARNINGS PER SHARE 3.10 2.78 (Refer Note 15 of Schedule S) - -				
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PROFIT AFTER TAXATION AND MINORITY INTEREST 188.72 169.07 Balance brought forward as on April 1 167.34 64.75 Transferred from Tax Holiday Reserve 18.86 — PROFIT AVAILABLE FOR APPROPRIATION 374.92 233.82 APPROPRIATIONS — V Interim dividend 39.89 39.89 Tax on interim dividend 6.78 6.78 Reversal of excess provision of subsidiary — (0.01) General Reserve 14.21 14.34 Tax Holiday Reserve — 5.48 BALANCE CARRIED TO THE BALANCE SHEET 314.04 167.34 BASIC EARNINGS PER SHARE 3.10 2.78 DILUTED EARNINGS PER SHARE 3.10 2.78 (Refer Note 15 of Schedule S) — —	- Deterred lax - debit/ (credit)			
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Transferred from Tax Holiday Reserve 18.86 — PROFIT AVAILABLE FOR APPROPRIATION 374.92 233.82 APPROPRIATIONS 39.89 39.89 Interim dividend 6.78 6.78 Reversal of excess provision of subsidiary — (0.01) General Reserve 14.21 14.34 Tax Holiday Reserve — 5.48 BALANCE CARRIED TO THE BALANCE SHEET 314.04 167.34 BASIC EARNINGS PER SHARE 3.10 2.78 DILUTED EARNINGS PER SHARE 3.10 2.78 (Refer Note 15 of Schedule S) — —				
PROFIT AVAILABLE FOR APPROPRIATION 374.92 64.75 APPROPRIATIONS 39.89 39.89 Interim dividend 6.78 6.78 Reversal of excess provision of subsidiary - (0.01) General Reserve 14.21 14.34 Tax Holiday Reserve - 5.48 BALANCE CARRIED TO THE BALANCE SHEET 314.04 167.34 BASIC EARNINGS PER SHARE 3.10 2.78 DILUTED EARNINGS PER SHARE 3.10 2.78 (Refer Note 15 of Schedule S) - -	-			04.75
PROFIT AVAILABLE FOR APPROPRIATION APPROPRIATIONS 374.92 233.82 Interim dividend 39.89 39.89 Tax on interim dividend 6.78 6.78 Reversal of excess provision of subsidiary - (0.01) General Reserve 14.21 14.34 Tax Holiday Reserve - 5.48 BALANCE CARRIED TO THE BALANCE SHEET 314.04 167.34 BASIC EARNINGS PER SHARE 3.10 2.78 DILUTED EARNINGS PER SHARE 3.10 2.78 (Refer Note 15 of Schedule S) - -	ifalisteried from fax fronday neserve			64.75
APPROPRIATIONS Interim dividend 39.89 39.89 Tax on interim dividend 6.78 6.78 Reversal of excess provision of subsidiary - (0.01) General Reserve 14.21 14.34 Tax Holiday Reserve - 5.48 BALANCE CARRIED TO THE BALANCE SHEET 314.04 167.34 BASIC EARNINGS PER SHARE 3.10 2.78 DILUTED EARNINGS PER SHARE 3.10 2.78 (Refer Note 15 of Schedule S) - -	PROFIT AVAILABLE FOR APPROPRIATION			
Interim dividend 39.89 39.89 Tax on interim dividend 6.78 6.78 Reversal of excess provision of subsidiary - (0.01) General Reserve 14.21 14.34 Tax Holiday Reserve - 5.48 BALANCE CARRIED TO THE BALANCE SHEET 314.04 167.34 BASIC EARNINGS PER SHARE 3.10 2.78 DILUTED EARNINGS PER SHARE 3.10 2.78 (Refer Note 15 of Schedule S) - -			014.32	200.02
Tax on interim dividend 6.78 6.78 Reversal of excess provision of subsidiary - (0.01) General Reserve 14.21 14.34 Tax Holiday Reserve - 5.48 BALANCE CARRIED TO THE BALANCE SHEET 314.04 167.34 BASIC EARNINGS PER SHARE 3.10 2.78 DILUTED EARNINGS PER SHARE 3.10 2.78 (Refer Note 15 of Schedule S) - -			39 89	39 89
Reversal of excess provision of subsidiary - (0.01) General Reserve 14.21 14.34 Tax Holiday Reserve - 5.48 BALANCE CARRIED TO THE BALANCE SHEET 314.04 167.34 BASIC EARNINGS PER SHARE 3.10 2.78 DILUTED EARNINGS PER SHARE 3.10 2.78 (Refer Note 15 of Schedule S) - -				
General Reserve 14.21 14.34 Tax Holiday Reserve - 5.48 BALANCE CARRIED TO THE BALANCE SHEET 314.04 167.34 BASIC EARNINGS PER SHARE 3.10 2.78 DILUTED EARNINGS PER SHARE 3.10 2.78 (Refer Note 15 of Schedule S) - -			_	
Tax Holiday Reserve - 5.48 BALANCE CARRIED TO THE BALANCE SHEET 314.04 167.34 BASIC EARNINGS PER SHARE 3.10 2.78 DILUTED EARNINGS PER SHARE 3.10 2.78 (Refer Note 15 of Schedule S) 2.78			14.21	
BASIC EARNINGS PER SHARE DILUTED EARNINGS PER SHARE (Refer Note 15 of Schedule S) 3.10 2.78 3.10 2.78	Tax Holiday Reserve		_	5.48
DILUTED EARNINGS PER SHARE (Refer Note 15 of Schedule S) 2.78	•		314.04	
(Refer Note 15 of Schedule S)	BASIC EARNINGS PER SHARE			
	DILUTED EARNINGS PER SHARE		3.10	2.78
Notes to accounts S	(Refer Note 15 of Schedule S)			
	Notes to accounts	S		

As per our attached report of even date

VILAS Y. RANEFor and on behalf of the Board of DirectorsPartnerHARSH MARIWALAChairman and Managing DirectorMembership No:F-33220BIPIN SHAHDirector and Chairman of Audit CommitteeFor and on behalf ofANJU MADEKAChief Financial OfficerPrice WaterhouseRACHANA LODAYACompany Secretary & Compliance Officer

Chartered Accountants

Place : Mumbai Place : Mumbai Date : June 19, 2009 Date : June 19, 2009

CASH FLOW STATEMENT

		For the year ended March 3		
		2009 Rs. Crore	2008 Rs. Crore	
Α	CASH FLOW FROM OPERATING ACTIVITIES			
	PROFIT BEFORE TAXATION AND AFTER EXCEPTIONAL ITEMS	229.64	205.12	
	Adjustments for:			
	Depreciation and amortisation	35.79	30.87	
	Provision for Impairment on assets written back (Refer Note 8, Schedule S)	(0.86)	-	
	Finance charges	35.73	30.52	
	Interest income	(5.68)	(2.88)	
	Effect on impairment of net assets of Sundari (Refer note 19, Schedule S)	14.11	_	
	Loss / (Profit) on sale of assets - (Net)	0.16	(0.47)	
	Profit on sale of investments	(0.01)	-	
	Dividend income	(0.28)	-	
	(Write back) / Provision for doubtful debts/advances	7.29	(0.03)	
		86.25	58.01	
	Operating profit before working capital changes	315.89	263.13	
	Adjustments for:			
	(Increase)/ Decrease in inventories	(85.43)	(38.98)	
	(Increase)/ Decrease in sundry debtors	(32.50)	(22.09)	
	(Increase)/ Decrease in loans and advances	(0.77)	(24.44)	
	Increase/ (Decrease) in current liabilities and provisions	18.02	(4.04)	
		(100.68)	(89.55)	
	Cash generated from Operations	215.21	173.58	
	Taxes paid - net of refunds	(33.57)	(30.53)	
	NET CASH INFLOW FROM OPERATING ACTIVITIES A	181.64	143.05	
В	CASH FLOW FROM INVESTING ACTIVITIES			
	Purchase of Fixed Assets	(79.40)	(131.24)	
	(Purchase) / sale of investments – (Net)	(12.10)	-	
	Dividend income received	0.28	-	
	Goodwill on consolidation *	(1.13)	(39.29)	
	Minority Interest	-	0.01	
	Sale of fixed asset	0.40	9.12	
	Effect of translation differences on fixed assets	(12.71)	_	
	Interest received	5.82	2.81	
	NET CASH OUTFLOW FROM INVESTING ACTIVITIES B	(98.84)	(158.59)	

CASH FLOW STATEMENT

		For the year ended March 31,		
		2009	2008	
		Rs. Crore	Rs. Crore	
С	CASH FLOW FROM FINANCING ACTIVITIES			
	Issue of commercial papers – (Net)	29.16	19.39	
	Inter-Corporate deposits taken	5.00	_	
	Other borrowings (repaid) / taken - (Net)	(15.48)	87.59	
	Finance charges paid	(41.99)	(27.32)	
	Equity dividend paid (inclusive of dividend distribution tax)	(47.72)	(32.49)	
	Unclaimed Preference dividend paid	(0.01)	(0.01)	
	NET CASH (OUTFLOW) / INFLOW FROM FINANCING ACTIVITIES C	(71.04)	47.16	
D	Effect of exchange difference on translation of			
	foreign currency cash and cash equivalents D	3.08	(0.17)	
E	NET INCREASE IN CASH & CASH EQUIVALENTS (A+B+C+D)	14.84	31.45	
_	THE THOREAGE IN CASIT & CASIT EQUIVALENTS (A+D+C+D)	=====		
F	Cash and cash equivalents - opening balance	74.19	42.74	
G	Cash and cash equivalents - closing balance	89.03	74.19	
	Cash and cash equivalents at the year end comprise of:			
	Cash and Bank Balances	92.19	75.28	
	Book Overdraft	(3.16)	(1.09)	
	Total	89.03	74.19	

^{*} Represents excess of purchase price paid over the net assets value of subsidiaries acquired.

Note:

- 1. The above Cash Flow statement has been prepared under the indirect method as set out in Accounting Standard 3 (AS 3) 'Cash Flow Statements' as specified in Companies (Accounting Standards) Rules, 2006.
- 2. The figures for the previous year have been regrouped where necessary to conform to current period's clasifications.

As per our attached report of even date

VILAS Y. RANE

Partner

HARSH MARIWALA

Chairman and Managing Director

Membership No:F-33220

BIPIN SHAH

Director and Chairman of Audit Committee

For and on behalf of

ANJU MADEKA

Chief Financial Officer

Price Waterhouse

Chartered Accountants

Place : Mumbai Place : Mumbai Date : June 19, 2009 Date : June 19, 2009

	As at March 31,		
	2009	2008	
	Rs. Crore	Rs. Crore	
SCHEDULE 'A'			
SHARE CAPITAL			
AUTHORISED:			
650,000,000 (650,000,000) Equity shares of Re. 1 each (Re. 1 each)	65.00	65.00	
150,000,000 (150,000,000) Preference shares of Rs. 10 each (Rs.10 each)	150.00	150.00	
	215.00	215.00	
ISSUED AND SUBSCRIBED :			
609,000,000 (609,000,000) Equity shares of Re. 1 each (Re. 1 each) fully paid up	60.90	60.90	
The above includes:			
(a) 290,000,000 equity shares issued as fully paid bonus shares by			
capitalisation of Capital Redemption Reserve.			
(b) 265,000,000 equity shares issued as fully paid bonus shares by			
capitalisation of General Reserve.			
	60.90	60.90	
SCHEDULE 'B'			
RESERVES AND SURPLUS			
SHARE PREMIUM ACCOUNT	13.50	13.50	
GENERAL RESERVE			
As on April 1	53.95	39.61	
Add: Transfer from Profit and Loss Account	14.21	14.34	
As at the year end	68.16	53.95	
TAX HOLIDAY RESERVE			
As on April 1	18.86	13.38	
Add: Transfer (to) / from Profit and Loss Account	(18.86)	5.48	
As at the year end	_	18.86	
FOREIGN CURRENCY TRANSLATION RESERVE	3.15	0.07	
(Translation adjustments)			
HEDGE RESERVE ACCOUNT (Refer Note 14 (b), Schedule S)	(6.26)	_	
PROFIT AND LOSS ACCOUNT	314.04	167.34	
	392.59	253.72	
SCHEDULE 'C'			
SECURED LOANS			
From Banks :			
Term Loan	_	50.00	
(Secured by hypothecation of Building)			
Working capital finance	31.41	24.71	
(Secured by hypothecation of stocks in trade and debtors)			
External Commercial Borrowings	76.10	59.83	
(Secured by hypothecation of Plant and Machinery)			
(Amount repayable within one year Rs 6.34 Crore (Rs Nil))			
	107.51	134.54	

	As at March 31,	
	2009	2008
	Rs. Crore	Rs. Crore
SCHEDULE 'D'		
UNSECURED LOANS		
From Banks :		
Short term	163.91	204.01
Other term loans	50.00	-
Inter Corporate Deposits (Short term)	5.00	-
Commercial Paper :		
Face Value	50.00	20.00
Less : Deferred Interest	1.45	0.61
(Maximum amount outstanding during the year Rs.63.28 Crore (Rs.19.66 Crore))	48.55	19.39
(The commercial paper of Rs. 35.00 Crore would be redeemed on 29 July 2009		
and Rs.15.00 Crore would be redeemed on 24 August 2009)		
	267.46	223.40
SCHEDULE 'E'		
GOODWILL ON CONSOLIDATION		
Goodwill on consolidation	85.27	84.24
Less: Provision for impairment (Refer Note 19, Schedule S)	0.24	-
	85.03	84.24

SCHEDULES TO BALANCE SHEET

SCHEDULE 'F'

FIXED ASSETS Amount in Rs. Crore

PARTICULARS	0	ROSS	BLOCK		DEPF	RECIATIO	N/AMORTISA	TION		NET B	BLOCK
	As at March 31, 2008	Addi- tions	Deduc- tions/ Adjust- ments Refer note 5 below)	As at March 31, 2009	As at March 31, 2008	For the year	Deductions/ Adjustments (Refer note 5 below)	As at March 31, 2009	Provision for impair— ment as at March 31 2009 (Refer note 2 & 3 below)	As at March 31, 2009	As at March 31, 2008
Tangible Assets											
Freehold land	3.03	0.54	(0.59)	4.16		-	-	-	-	4.16	3.03
Leasehold land	1.98	12.25	(0.04)	14.27	0.16	0.22	-	0.38	_	13.89	1.82
Buildings (Note 1)	61.44	14.33	(1.74)	77.51	12.71	2.31	(0.11)	15.13	_	62.38	48.73
Plant and machinery (Note 1)	205.76	52.32	(2.37)	260.45	120.56	23.33	0.27	143.62	5.31	111.52	79.05
Furniture and fittings	18.80	8.47	(1.65)	28.92	4.02	4.10	(0.47)	8.59	0.05	20.28	14.78
Vehicles	2.39	0.59	(0.21)	3.19	0.97	0.52	(0.08)	1.57	-	1.62	1.42
Intangible Assets											
- Trademarks and copyrights (Note 4)	41.34	-	(2.03)	43.37	5.25	2.93	(0.24)	8.42	3.65	31.30	36.09
- Other intangibles	8.03	-	(2.12)	10.15	2.21	0.95	(0.67)	3.83	-	6.32	5.82
- Computer software	13.30	1.52	(0.04)	14.86	11.46	1.43	(0.02)	12.91	_	1.95	1.84
TOTAL	356.07	90.02	(10.79)	456.88	157.34	35.79	(1.32)	194.45	9.01	253.42	192.58
	277.91	89.66	11.50	356.07	131.07	30.56	4.29	157.34	6.15		
Capital work-in-progress (at cost) including advances on capital account					57.67	64.72					
Assets held for disposal					0.01	0.01					
										311.10	257.31

Notes:

- 1. Gross block includes:- Buildings Rs.0.93 Crore (Rs. 0.93 Crore) where conveyance has been executed, pending registration.
 - Plant and Machinery of Rs.1.92 Crore (Rs. 1.92 Crore) and Rs. 3.95 Crore (Rs. 3.95 Crore) being assets given on operating lease and finance lease (prior to April 1, 2001) respectively.
- 2. "Depreciation, amortisation and provision for impairment" includes impairment for the year Rs. Nil (Rs.0.19 Crore) and deletions/adjustments of Rs.Nil (Rs. 2.38 Crore) upon discarding of the related assets.
- 3. Provision for impairment as at March 31, 2009 is net of reversals of provisions no longer required Rs. 0.86 Crore(Rs.Nil) and includes provision for impairment of assets of Sundari LLC of Rs. 3.72 Crore (Rs. Nil), which is included under 'Exceptional items' in the Profit and Loss Account. (Refer Note 19, Schedule S)
- 4. Trademarks of Rs. 25.20 Crore (Rs.24.14 Crore) are pending registration.
- 5. Deductions / Adjustments of Gross block and depreciation includes translation difference Rs. 12.71 Crore arising on consolidation.

	As at March 31,		
	2009	2008	
	Rs. Crore	Rs. Crore	
SCHEDULE 'G'			
INVESTMENTS (Non Trade)			
LONG TERM - UNQUOTED, AT COST			
Government Securities :			
National Savings Certificates (Deposited with Government authorities)	0.01	0.01	
	0.01	0.01	
CURRENT INVESTMENTS - UNQUOTED, LOWER OF COST AND FAIR VALUE			
Fidelity Ultra Short Term Debt Fund Institutional - Daily Dividend	2.00	_	
2,001,098 (Nil) Units of Rs. 10 each fully paid			
Templeton India Ultra Short Bond Fund Super Institutional Plan - Dividend	5.08	-	
5,073,892 (Nil) Units of Rs. 10 each fully paid			
Fortis Money Plus Institutional Plan Daily Dividend	5.02	_	
5,019,130 (Nil) Units of Rs. 10 each fully paid			
	12.10		
	12.11	0.01	
Units of Mutual Funds purchased and sold during the year	No	o. of Units	
Name of the Scheme	Purchased	Sold	
Fidelity Cash Fund (Institutional) - Daily Dividend	1,999,869	1,999,869	
Fidelity Ultra Short Term Debt Fund Institutional - Daily Dividend	9,018,476	7,017,378	
Kotak Liquid (Institutional Premium) - Daily Dividend	4,089,628	4,089,628	
Kotak Flexi Debt Scheme Institutional - Daily Dividend	4,988,533	4,988,533	
Kotak Floater Long Term - Daily Dividend	19,389,800	19,389,800	
DWS Insta Cash Plus Fund - Institutional Plan Daily Dividend	4,995,533	4,995,533	
DWS Ultra Short Term Fund - Institutional Daily Dividend	7,050,033	7,050,033	
Templeton India Treasury Management Account - Super Institutional Plan - Daily Dividend	49,976	49,976	
Templeton India Ultra Short Bond Fund Super Institutional Plan - Dividend	5,073,892	_	
Fortis Money Plus Institutional Plan Daily Dividend	5,019,130	_	
TATA Floater Fund - Daily Dividend	4,988,472	4,988,472	
HDFC Cash Management Fund - Savings Plus Plan - Wholesale - Daily Dividend	4,997,083	4,997,083	
RLF Treasury Plan - Institutional Option - Growth option	1,962,766	1,962,766	
Reliance Liquid Plus Fund - Institutional Option - Daily Dividend Plan	50,028	50,028	
Reliance Medium Term Fund - Daily Dividend plan	8,501,436	8,501,436	
SCHEDULE 'H'			
INVENTORIES			
(Refer Note 2 (j), Schedule S, for basis of valuation and also refer note 19, Schedule S)			
Raw materials	115.71	79.14	
Packing materials	43.58	39.28	
Work-in-process	51.18	36.67	
Finished products	113.36	90.91	
Stores, spares and consumables	12.83	10.69	
By-products	1.42	1.87	
Goods in transit:			
- Raw materials	0.30	1.90	
- Finished products	0.66	_	
	0.96	1.90	
	339.04	260.46	

CONTEDUCES TO BALAITOL SHILL	Λο. ο	t March 21
	2009	t March 31, 2008
	Rs. Crore	Rs. Crore
SCHEDULE 'I'	ns. Crore	ns. Clore
SUNDRY DEBTORS		
(Refer Note 19, Schedule S)		
Unsecured		
Over six months - considered good	0.01	0.09
- considered doubtful	9.70	2.30
considered doubtral	9.71	2.39
Less: Provision for doubtful debts	9.70	2.30
Less. I Tovision for doubtful debts	0.01	0.09
Other Debts - considered good	110.79	86.18
- considered doubtful	110.79	0.11
- considered dodatitul	110.79	86.29
Less: Provision for doubtful debts	110.79	0.11
Less. I Tovision for doubtful debts	110.79	86.18
	110.80	86.27
SCHEDULE 'J'		
CASH AND BANK BALANCES		
(Refer Note 19, Schedule S)		
Cash on hand	1.86	2.37
Remittances in transit	0.49	1.89
Balances with scheduled banks:		
Fixed deposits (Deposited with sales tax authorities Rs. 0.11 Crore (Rs.0.11 Crore))	66.33	54.07
Margin accounts (against bank guarantees)	1.49	1.49
Current accounts *	21.84	15.11
Balances with non-scheduled banks:		
Current accounts	0.18	0.35
	92.19	75.28
* Includes balances in Unclaimed dividend account and Unclaimed		
Preference Share Capital Rs 0.25 Crore (Rs. 0.23 Crore)		
SCHEDULE 'K'		
LOANS AND ADVANCES		
(Refer Note 19, Schedule S)		
(Unsecured-considered good, unless otherwise stated)		
Advances recoverable in cash or in	47.77	52.86
kind or for value to be received		
Deposits	28.64	24.04
Balances with central excise authorities	1.23	0.27
Interest accrued on loans / deposits	2.34	2.47
Fringe benefit tax payments, net of provisions	0.47	0.51
MAT Credit Entitlement	49.40	25.94
	129.85	106.09

	As at March 31,		
	2009	2008	
	Rs. Crore	Rs. Crore	
SCHEDULE 'L'			
CURRENT LIABILITIES			
(Refer Note 19, Schedule S)			
Sundry creditors			
- Due to Micro and Small Enterprises	_	_	
- Others	246.45	220.30	
Other liabilities	28.25	29.50	
Book overdraft	3.16	1.09	
Security deposits	1.16	1.13	
Interest accrued but not due on loans	1.00	3.71	
Unclaimed dividend	0.22	0.20	
Unclaimed Redeemed 8% Preference Share Capital	0.03	0.03	
	280.27	255.96	
SCHEDULE 'M'			
PROVISIONS			
Income tax (net of tax payments)	2.41	5.52	
Leave encashment	6.55	6.92	
Gratuity	1.26	0.39	
Interim dividend	21.62	22.53	
Tax on interim dividend	3.67	3.83	
	35.51	39.19	
SCHEDULE 'N'			
MISCELLANEOUS EXPENDITURE			
Deferred revenue expenditure			
As on April 1	_	0.12	
Less : Amortised during the year	_	0.12	
2000			

SCHEDULES TO PROFIT AND LOSS ACCOUNT

	For the year ended March 31,		
	2009	2008	
	Rs. Crore	Rs. Crore	
SCHEDULE 'O'			
OTHER INCOME			
Income from current investments :			
Profits on sale of units of mutual funds	0.01	0.13	
Dividend on investment in liquid mutual funds	0.28	_	
Interest income on loans, deposits, etc.	5.68	2.88	
(Tax deducted at source Rs. 0.11 Crore (Rs.0.02 Crore))			
Exchange gains – (Net)	_	4.51	
Miscellaneous income	6.23	2.04	
(Refer note 7, Schedule S)			
	12.20	9.56	
SCHEDULE 'P'			
COST OF MATERIALS			
(Refer Note 19, Schedule S)			
Raw materials consumed	1,117.38	832.56	
Packing materials consumed	190.01	155.16	
Stores and spares consumed	32.61	23.42	
Purchase for resale	14.50	19.05	
(Increase)/Decrease in stocks			
Opening stocks			
- Work-in-process	36.67	24.93	
- By-products	1.87	0.55	
 Finished products 	90.91	78.08	
Less:			
Closing stocks			
Work-in-process	51.18	36.67	
- By-products	1.42	1.87	
 Finished products (including goods in transit) 	114.02	90.91	
	(37.17)	(25.89)	
	1,317.33	1,004.30	
Less: Effect of impairment of inventory of Sundari LLC disclosed as 'Exceptional items' (Refer Note 19, Schedule S)	6.86	_	
	1,310.47	1,004.30	

SCHEDULES TO PROFIT AND LOSS ACCOUNT

	For the year ended March 31		
	2009		
	Rs. Crore	Rs. Crore	
SCHEDULE 'Q'			
MANUFACTURING AND OTHER EXPENSES			
Employees' costs:			
Salaries, wages and bonus	146.74	111.82	
Contribution to provident fund and other funds	6.82	6.64	
Welfare expenses	11.20	8.33	
	164.76	126.79	
Power, fuel and water	9.90	7.98	
Contract manufacturing charges	73.62	64.36	
Rent and storage charges	32.94	21.04	
Repairs:			
Buildings	7.34	5.18	
Machinery	6.87	5.16	
Others	2.12	1.13	
Freight, forwarding and distribution expenses	88.56	77.51	
Advertisement and sales promotion	250.42	244.11	
Rates and taxes	2.10	1.22	
Sales tax and cess	16.76	16.34	
Commission to selling agents	5.55	2.71	
Bad debts	0.60	_	
Provision for doubtful debts and advances	7.29	1.41	
Printing, stationery and communication expenses	10.36	9.66	
Travelling, conveyance and vehicle expenses	29.62	22.24	
Royalty	0.44	0.46	
Insurance	2.09	1.47	
Auditors' remuneration:			
Audit fees	0.95	0.56	
Tax Audit fees	0.10	0.09	
Others	0.34	0.10	
Out of pocket expenses	0.03	0.02	
Exchange losses – (Net)	6.91	_	
Miscellaneous expenses	54.29	44.86	
(Refer note 8, Schedule S)			
	773.96	654.40	
SCHEDULE 'R'			
FINANCE CHARGES			
Interest on :			
Fixed period loans	17.24	7.81	
Other loans	11.34	17.45	
Bank and other financial charges	7.15	5.26	
Daily and other initiational charges		30.52	
	35.73	30.52	

NOTES TO ACCOUNTS TO THE CONSOLIDATED BALANCE SHEET AND PROFIT AND LOSS ACCOUNTS:

SCHEDULE 'S'

1) The Group and nature of its operations:

Marico Limited (herein after referred to as 'the Company'), headquartered in Mumbai, India, together with its subsidiaries carries on business in Branded Fast Moving Consumer Goods and Branded Services. In India, Marico manufactures and markets products under the brands Parachute, Nihar, Saffola, Sweekar, Hair & Care, Revive, Shanti, Oil of Malabar, Mediker and Manjal. Marico has the following subsidiaries:

- Marico Bangladesh Limited (MBL) in Bangladesh, a wholly owned subsidiary of Marico Limited, which manufactures and sells branded coconut oil in Bangladesh;
- MBL Industries Limited (MBLIL) in Bangladesh, a wholly owned subsidiary of Marico Middle East FZE, which sells branded coconut oil and hair oils in Bangladesh;
- Kaya Limited [Erstwhile Kaya Skin Care Limited] (Kaya) in India, a wholly owned subsidiary of Marico Limited, which provides skin care services and sells products through Kaya Skin Clinics in India;
- Sundari LLC (Sundari) in United States, a wholly owned subsidiary of Marico Limited, carrying on ayurvedic skin care products business under the brand name SUNDARI, (Refer note 19, below);
- Marico Middle East FZE (MME) in United Arab Emirates, a wholly owned subsidiary of Marico Limited, for carrying on business, inter alia, in consumer products in the Middle East region;
- Kaya Middle East FZE (KME) in United Arab Emirates, a wholly owned subsidiary of Marico Middle East FZE for carrying on business, inter alia, in skin care services and products through Kaya Skin Clinics in the Middle East region;
- MEL Consumer Care SAE (MELCC) in Egypt, a wholly owned subsidiary of Marico Middle East FZE for carrying on business of hair care in Egypt under Fiancée brand;
- Marico Egypt Industries Company [erstwhile Pyramid for Modern Industries] (MEIC) in Egypt, a subsidiary company
 of MEL Consumer Care SAE for carrying on business of hair care in Egypt under Hair Code brand;
- Egyptian American Investment & Industrial Development Company (EAIIDC) in Egypt, a wholly owned subsidiary of Marico Middle East FZE for carrying on business of hair care in Egypt under Fiancée brand;
- Wind Company (Wind), in Egypt, a subsidiary firm of MEL Consumer Care SAE;
- Marico South Africa Consumer Care (Pty) Limited (MSACC) in South Africa, a wholly owned subsidiary of Marico Limited;
- Marico South Africa (Pty) Limited (MSA) in South Africa, a wholly owned subsidiary of Marico South Africa Consumer
 Care (Pty) Limited for carrying on business of hair care in South Africa; and
- CPF International (Pty) Limited (CPF) in South Africa, a wholly owned subsidiary of Marico South Africa (Pty) Limited.

All the aforesaid entities are collectively referred as 'Marico or Group'

- 2) Summary of significant accounting policies:
 - (a) Basis of preparation of financial statements

The financial statements are prepared in accordance with Indian Generally Accepted Accounting Principles ("GAAP") under the historical cost convention on an accrual basis except for certain financial instruments which are measured at fair values and are in conformity with mandatory accounting standards, as prescribed by the Companies (Accounting Standards) Rules, 2006 and the provisions of the Companies Act, 1956.

(b) Basis of Preparation of Consolidated Financial Statements

The Consolidated Financial Statements relate to the Company and its subsidiaries. The consolidated financial statements have been prepared on the following basis:

NOTES TO ACCOUNTS TO THE CONSOLIDATED BALANCE SHEET AND PROFIT AND LOSS ACCOUNTS:

- i) In respect of Subsidiary Companies, the financial statements have been consolidated on a line-by-line basis by adding together the book values of like items of assets, liabilities, income and expenses, after fully eliminating intra-group balances and unrealised profits / losses on intra-group transactions as per Accounting Standard 21 (AS 21) "Consolidated Financial Statements". The results of subsidiaries are included from the date of acquisition of a controlling interest.
- ii) In case of foreign subsidiaries, being Non-Integral Foreign Operations, revenue items are consolidated at the average rate prevailing during the year. All asset and liabilities are converted at the rate prevailing at the end of the year. The resultant translation gains and losses are shown separately as 'Foreign Currency Translation Reserve (Translation adjustments)' under Reserves and Surplus.
- iii) The excess of cost to the Company of its investment in the Subsidiary Company is recognised in the financial statements as Goodwill, which is tested for impairment on every balance sheet date. The excess of Company's share of equity and reserves of the Subsidiary Company over the cost of acquisition is treated as Capital Reserve.
- iv) Minority interest in the net assets of consolidated subsidiaries consists of the amount of equity attributable to the minority shareholders at the dates on which investments are made by the Company in the subsidiary companies and further movements in their share in the equity, subsequent to the dates of investments.
- v) The consolidated financial statements have been prepared using uniform accounting policies for like transactions and other events in similar circumstances and are presented to the extent possible, in the same manner as the Company's separate financial statements except for:
 - a. In case of MME, KME, Sundari, MEIC, MSACC, Wind and CPF deferred tax asset / liability has not been recognised. Deferred tax asset/liability if any, arising for these entities have not been determined. Hence proportion of items in the consolidated financial statements to which the different accounting policy have been applied cannot be given.
 - b. In case of all subsidiaries except MEIC, depreciation in respect of factory building and Plant & Machinery is provided on straight line basis instead of written down value basis as followed in Marico Limited (except items specified in note 2(f)(i)(b) below). The total amount of net block of these items of fixed assets represents 28.43% of the total consolidated fixed assets of the group as at the year end.
 - c. In case of MME, costs of inventories are ascertained on FIFO instead of weighted average basis. These inventories represent 0.04% of the total consolidated inventories of the group as at the year end.
 - d. In case of MME and KME, liability on account of gratuity is provided on arithmetical basis instead of actuarial basis. In case of MBL, MBLIL, EAIIDC, MSA and MME, liability on account of leave encashement is provided on arithmetical basis instead of actuarial basis. These liabilities represent 18.10% of the total consolidated gratuity and leave encashment liability of the Group as at the year end.
- (c) Subsidiaries considered in Consolidated Financial Statements
 - (i) List of Subsidiary companies

Name of the Company	Country of	Percentage of	
	incorporation	ownership interest	
Marico Bangladesh Limited	Bangladesh	100 (100)	
MBL Industries Limited (Through Marico Middle East FZE)	Bangladesh	100 (100)	
Kaya Limited (erstwhile Kaya Skin Care Limited)	India	100 (100)	
Marico Middle East FZE	UAE	100 (100)	
Kaya Middle East FZE (Through Marico Middle East FZE)	UAE	100 (100)	
MEL Consumer Care SAE (Through Marico Middle East FZE)	Egypt	100 (100)	
Egyptian American Investment & Industrial Development Company			
(Through Marico Middle East FZE)	Egypt	100 (100)	

NOTES TO ACCOUNTS TO THE CONSOLIDATED BALANCE SHEET AND PROFIT AND LOSS ACCOUNTS:

Name of the Company	Country of	Percentage of	
	incorporation	ownership interest	
Marico Egypt Industries Company (erstwhile Pyramid for Modern			
Industries) (through MEL Consumer Care SAE)	Egypt	100 (99)	
Sundari LLC.	United States of	100 (100)	
	America		
Marico South Africa Consumer Care (Pty) Limited	South Africa	100 (100)	
Marico South Africa (Pty) Limited (Through Marico South Africa			
Consumer Care (Pty) Limited)	South Africa	100 (100)	
CPF International (Pty) Limited (Through Marico South Africa			
(Pty) Limited)	South Africa	100 (100)	
List of Subsidiary firm			
Name of the Company	Country of	Percentage of	
	incorporation	ownership interest	
Wind Company (Through MEL Consumer Care SAE)	Egypt	99 (99)	

(d) Use of estimates

ii)

The preparation of the financial statements in conformity with GAAP requires Management to make estimates and assumptions that affect the reported balances of assets and liabilities and disclosure relating to contingent assets and liabilities as at the date of the financial statements and reported amounts of income and expenses during the period. Examples of such estimates include provision for doubtful debts, future obligations under employee retirement benefit plans, income taxes and the useful lives of fixed assets and intangible assets.

Management believes that the estimates used in the preparation of financial statements are prudent and reasonable. Future results could differ from these estimates.

(e) Fixed assets, intangible assets and capital work-in-progress

Fixed assets and intangible assets are stated at cost of acquisition, less accumulated depreciation and impairments, if any. Cost includes taxes, duties, freight and other incidental expenses related to acquisition and installation. Borrowing costs attributable to acquisition, construction of qualifying asset (i.e. assets requiring substantive period of time to get ready for intended use) are capitalized in accordance with the requirements of Accounting Standard 16 (AS 16), "Borrowing Costs" mandated by Rule 3 of the Companies (Accounting Standards) Rules 2006. Other pre-operative expenses for major projects are also capitalised, where appropriate.

Capital work-in-progress comprises outstanding advances paid to acquire fixed assets and cost of fixed assets that are not yet ready for their intended use at the year end.

(f) Depreciation and Amortisation

(i) <u>Tangible assets</u>

- a. Depreciation is provided at the higher of the rates, based on useful lives of the assets as estimated by the management every year or those stipulated by the respective statutes in India, UAE, Bangladesh, Egypt, South Africa and the United States, if any.
- b. In Marico Limited, depreciation on factory building and plant and machinery (other than items computer hardware, moulds which are depreciated at rates higher than statutorily prescribed on straight line basis) is provided on written down value basis. Depreciation on other assets in Marico Limited and on all assets of subsidiaries, except MEIC, is provided on straight line basis.

NOTES TO ACCOUNTS TO THE CONSOLIDATED BALANCE SHEET AND PROFIT AND LOSS ACCOUNTS:

(ii) Intangible assets

Intangible assets are amortised over their respective individual estimated useful lives on a straight line basis, but not exceeding the period given here under:

Trademarks, copyrights and business & commercial rights and other intangibles

6 to 10 years

Computer software

3 years

(g) Assets taken on lease

- (i) In respect of finance lease arrangements, the assets are capitalized and depreciated. Finance charges are charged off to the Profit and Loss account of the year in which they are incurred.
- (ii) Operating lease payments are recognized as expenditure in the Profit and Loss account on straight line basis, representative of the time pattern of benefits received from the use of the assets taken on lease.

(h) Asset given on lease

The Company has given Plant and Machinery on an operating lease basis. Lease rentals are accounted on accrual basis in accordance with the respective lease agreements.

(i) Investments

- (i) Long term investments are valued at cost. Provision for diminution, if any, in the value of investments is made to recognise a decline, other than temporary.
- (ii) Current investments are valued at lower of cost and fair value, computed individually for each investment. In case of investments in mutual funds which are unquoted, net asset value is taken as fair value.

(i) Inventories

- (i) Raw material, packing material, stores, spares and consumables are valued at cost.
- (ii) Work-in-process and finished products are valued at lower of cost and net realisable value.
- (iii) By-products and unserviceable/damaged finished products are valued at net realisable value.
- (iv) Cost is ascertained on weighted average method and in case of work-in-process includes appropriate production overheads and in the case of finished products includes appropriate production overheads and excise duty. In case of MME, costs of inventories are ascertained on FIFO basis.

(k) Research and development

Capital expenditure on research and development is capitalised and depreciated as per the accounting policy mentioned in para 2(f) above. Revenue expenditure is charged off in the year in which it is incurred.

(I) Revenue recognition

- (i) Domestic sales are recognised at the point of dispatch of goods to the customers and stated net of trade discount and exclusive of sales tax but inclusive of excise duty.
- (ii) Export sales are recognised based on date of bill of lading.
- (iii) Revenue from services is recognized on rendering of the service.
- (iv) Agency commission is recognised upon effecting sales on behalf of the principal.
- (v) Interest and other income are recognised on accrual basis.

NOTES TO ACCOUNTS TO THE CONSOLIDATED BALANCE SHEET AND PROFIT AND LOSS ACCOUNTS:

(m) Retirement benefits to employees

The Group has various schemes of employee benefits as per applicable Local Laws of the respective countries, namely, provident fund, superannuation fund, gratuity and leave encashment. Provident, superannuation and gratuity funds are administered through trustees/Regional Provident Fund and the Group's contribution thereto is charged to revenue every year. The Company has an obligation to make good the shortfall if any, between return on investment by the trust and governement administered interest rate. Leave encashment and gratuity are provided on the basis of actuarial valuation as at the year end by an independent actuary, except that in case of MME and KME, liability on account of gratuity and in case of MBL, MBLIL, EAIIDC, MSA & MME, liability on account of leave encashment is provided on arithmetical basis instead of actuarial basis.

(n) Foreign currency transactions

- (i) Transactions in foreign currencies are recognized at the prevailing exchange rates on the transaction dates. Realized gains and losses on settlement of foreign currency transactions are recognized in the Profit and Loss account, except those relating to fixed assets acquired from outside India till March 31, 2007, which were adjusted in the carrying cost of such fixed assets.
- (ii) Foreign currency monetary assets and liabilities at the year end are translated at the year end exchange rates and the resultant exchange differences except those qualifying for hedge accounting are recognised in the Profit and Loss account.
- (iii) In case of forward contracts with underlying assets or liabilities, the difference between the forward rate and the exchange rate on the date of inception of a forward contract is recognized as income or expense and is amortized over the life of the contract. Exchange differences on such contracts are recognized in the Profit and Loss account in the year in which they arise.
- (iv) The Company uses forward and options contracts to hedge its risks associated with foreign currency transactions relating to certain firm commitments and forecasted transactions. The Company designates these as cash flow hedges. These contracts are marked to market as at the year end and resultant exchange differences, to the extent they represent effective portion of the hedge, are recognized directly in 'Hedge Reserve account'. The ineffective portion of the same is recognized immediately in the Profit and Loss account.
- (v) Exchange differences taken to Hedge Reserve account are recognised in the Profit and Loss account upon crystallization of firm commitments or occurrence of forecasted transactions or upon discontinuation of hedge accounting resulting from expiry / sale / termination of hedge instrument or upon hedge becoming ineffective.

(o) Accounting for taxes on income

- i) Current income tax expense comprises taxes on income from operations in India and in foreign jurisdictions. Income tax payable in India is made, based on the tax payable under the Income Tax Act, 1961. Minimum Alternative Tax (MAT) credit, which is equal to the excess of MAT (calculated in accordance with provisions of section 115JB of the Income tax Act, 1961) over normal income tax is recognized as an asset by crediting the Profit and Loss account only when and to the extent there is convincing evidence that the Company will be able to avail the said credit against normal tax payable during the period of seven succeeding assessment years.
- ii) Deferred tax on timing differences between taxable income and accounting income is accounted for, using the tax rates and the tax laws enacted or substantially enacted as on the balance sheet date. Deferred tax assets on unabsorbed tax losses and unabsorbed tax depreciation are recognised only when there is a virtual certainty of their realisation. Other deferred tax assets are recognised only when there is a reasonable certainty of their realisation.

NOTES TO ACCOUNTS TO THE CONSOLIDATED BALANCE SHEET AND PROFIT AND LOSS ACCOUNTS:

(p) Impairment

The Company reviews the carrying values of tangible and intangible assets for any possible impairment at each balance sheet date. An impairment loss is recognised when the carrying amount of an asset exceeds its recoverable amount. In assessing the recoverable amount, the estimated future cash flows are discounted to their present value at appropriate discount rates.

(q) Employee Stock Option Plan

In respect of stock options granted pursuant to the Company's Employee Stock Option Scheme, the intrinsic value of the options (excess of market value of shares over the exercise price of the option) is recognised as Employee compensation cost over the vesting period.

(r) Contingent Liabilities

Contingent Liabilities are disclosed in respect of possible obligations that arise from past events but their existence will be confirmed by the occurrence or non occurrence of one or more uncertain future events not wholly within the control of the Company. A Provision is made based on a reliable estimate when it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and in respect of which a reliable estimate can be made. Provision is not discounted and is determined based on best estimate required to settle the obligation at the year end date.

Contingent Assets are not recognized or disclosed in the financial statements.

(s) Share Issue Expenses

Expenses incurred on issue of shares are adjusted against securities premium.

- 3) The audited consolidated financial results for the year ended March 31, 2009 comprises the audited financial results of Marico Limited (the Company), Kaya Limited (erstwhile Kaya Skin Care Limited), Marico Bangladesh Limited, MBL Industries Limited, Marico Middle East FZE, Kaya Middle East FZE, Marico South Africa Consumer Care (Pty) Limited, Marico South Africa (Pty) Limited (erstwhile Enaleni Pharmaceuticals Consumer Division (Pty) Limited), CPF International (Pty) Limited, Sundari LLC and unaudited results of Egyptian American Investment & Industrial Development Company, Marico Egypt Industries Company (erstwhile Pyramids for Modern Industries), Wind Company and MEL Consumer Care SAE.
- 4) a) Contingent liabilities not provided for in respect of:
 - (i) Disputed tax demands/ claims:

	March 31, 2009	March 31, 2008
	Rs. Crore	Rs. Crore
Sales tax	4.88	3.52
Income Tax	-	3.71
Service tax	0.38	0.38
Custom duty	2.86	3.48
Agricultural Produce Marketing Committee cess	7.81	7.18
Employees State Insurance Corporation	0.18	0.04

- (ii) Claims against the Company not acknowledged as debts Rs. 0.21 Crore (Rs. 0.31 Crore)
- b) (i) Counter guarantees given to banks on behalf of subsidiaries Rs.46.05 Crore (Rs. 32.87 Crore)
 - (ii) Stand by Letter of Credit given to banks on behalf of subsidiaries Rs.80.15 Crore (Rs. 65.01 Crore)
- c) Amount outstanding towards Letters of Credit Rs. 24.97 Crore (Rs. Nil)

NOTES TO ACCOUNTS TO THE CONSOLIDATED BALANCE SHEET AND PROFIT AND LOSS ACCOUNTS:

- 5) Estimated amount of contracts remaining to be executed on capital account and not provided for Rs.13.37 Crore (Rs. 7.76 Crore) net of advances.
- 6) Borrowing costs capitalised during the year under fixed assets amounts to Rs.3.55 Crore (Rs.Nil).
- 7) Miscellaneous income include lease income Rs.0.41 Crore (Rs.0.41 Crore), insurance claims Rs. 0.07 Crore (Rs. 0.08 Crore), profit on sale / disposal of assets (net) Rs.Nil (Rs.0.47 Crore).
- 8) Miscellaneous expenses includes labour charges Rs. 2.43 Crore (Rs.2.24 Crore), training & seminar expenses Rs. 3.05 Crore (Rs. 2.87 Crore), outside services Rs. 14.74 Crore (Rs.12.43 Crore), professional charges Rs. 14.25 Crore (Rs. 12.76 Crore), donations Rs. 1.19 Crore (Rs. 0.74 Crore), loss on sale / disposal of assets (net) Rs. 0.16 Crore (Rs. Nil) and are net of excess provisions no longer required written back Rs.5.14 Crore (Rs. 1.42 Crore) [including Impairment provision of Rs. 0.86 Crore (Rs. Nil)].
- 9) Research and development expenses aggregating Rs.5.73 Crore (Rs. 5.24 Crore) have been included under the relevant heads in the Profit and Loss account.
- 10) Additional information on assets taken on lease:

The Company's significant leasing arrangements are in respect of residential flats, office premises, warehouses, vehicles etc taken on lease. The arrangements range between 11 months to 9 years and are generally renewable by mutual consent or mutually agreeable terms. Under these arrangements refundable interest-free deposits have been given.

The aggregate lease rentals payable on these leasing arrangements are charged as Rent and storage charges under "Manufacturing and Other Expenses" in Schedule 'Q'.

In respect of assets taken on non cancelable operating lease after March 31, 2001:

	March 31, 2009	March 31, 2008
	Rs. Crore	Rs. Crore
Lease rental payments for the year	18.76	10.13
Lease obligations		
Future minimum lease rental payments		
- not later than one year	20.08	9.81
- later than one year but not later than five years	64.98	25.74
- later than five years	8.11	9.85
Total	93.17	45.40

11) Additional information on assets given on lease:

Fixed Asset given on operating lease as at March 31, 2009 and 2008

	Cost	Accumulated	Net book Value
		Depreciation	
	Rs. Crore	Rs. Crore	Rs. Crore
Plant and Machinery	1.92	1.88	0.04
	(1.92)	(1.87)	(0.05)

The aggregate depreciation charged on the above during the year ended March 31, 2009 amounted to Rs. 0.01 Crore (Rs. 0.02 Crore).

	March 31, 2009	March 31, 2008
	Rs. Crore	Rs. Crore
Lease rental income for the year	0.41	0.41
Lease rentals		
Future minimum lease rentals		
- not later than one year	0.41	0.41
- later than one year but not later than five years	0.28	0.41
Total	0.69	0.82

NOTES TO ACCOUNTS TO THE CONSOLIDATED BALANCE SHEET AND PROFIT AND LOSS ACCOUNTS:

12) a) Break-up of deferred tax liability:

	March 31, 2009	March 31, 2008
	Rs. Crore	Rs. Crore
Deferred tax asset:		
Provision for doubtful debtors/advances that are deducted for		
tax purposes when written off	2.06	0.94
On Intangible assets adjusted against Capital Redemption		
Reserve and Securities premium account under the Capital		
Restructuring scheme	65.78	94.44
Liabilities that are deducted for tax purpose when paid	3.84	3.13
Others	1.60	2.90
Total Deferred tax asset	73.28	101.41
Deferred tax liability:		
Additional depreciation on fixed assets for tax purposes due to		
higher tax depreciation rates	9.16	3.24
Total Deferred tax liability	9.16	3.24
Deferred tax asset	64.12	98.17

- b) MAT Credit includes Rs. 7.78 Crore (Rs. Nil) on account of prior year adjustments.
- 13) The Exceptional items stated in the Profit and Loss account are as under:
 - a. Profit on Slump Sale of Sil business, including manufacturing unit at Saswad Rs.Nil (Rs.10.61 Crore)
 - b. Provision for impairment of net assets of Sundari, a wholly owned subsidiary Rs. 15.03 Crore (Rs.Nil) (Refer note 19, below)

14) Derivative Transactions:

a) The total derivative instruments outstanding as at the year end are Plain Forwards and Plain Vanilla Option contracts and Interest rate swap :

	March 3	31, 2009	March 31, 2008			
	Amount in	Amount in Amount in		Amount in		
	Foreign currency	Rs. Crore	Foreign currency	Rs. Crore		
Forward contracts outstanding						
- in USD *	30,159,544	153.00	13,925,000	55.54		
- in AUD *	400,000	1.40	_	_		
Option Contract outstanding						
- in USD	4,600,000	23.34	_	_		

^{*} Out of the above USD 12,827,524 and AUD 400,000, having fair value of Rs. 66.93 Crore as at the year end have been designated as Cash Flow hedges.

The Company has entered into Interest rate swap of USD 5,000,000 for hedging its interest rate exposure on borrowings in foreign currency.

The Cash flow are expected to occur and impact the Profit and Loss account within the period of 1 year.

All the derivative contracts entered by the Company were for hedging purpose and not for any speculative purpose.

	March 31, 2009			March 31, 2008		
	Foreign Currency		Foreign Currency Rs. Crore		Currency	Rs. Crore
	Curr.	Amount	Amount	Curr.	Amount	Amount
a. Amount receivable in foreign currency						
on account of following:						
- Export of goods	AED	4,988	0.01	_	_	_

NOTES TO ACCOUNTS TO THE CONSOLIDATED BALANCE SHEET AND PROFIT AND LOSS ACCOUNTS:

	March 31, 2009 Foreign Currency Rs. Crore		March 31, 20 Foreign Currency R					
	Curr.	Amount	Amount	Curr.	Amount	Amount		
b. Amount (payable) /receivable in foreign currency on account of following :								
(i) Import of goods and Services	USD	40,623	0.21	_	_	_		
	AED	50,153	0.07	AED	67,559	0.07		
	AUD	4,868	0.02	AUD	57,520	0.21		
	EUR	112,701	0.76	EUR	204,010	1.29		
	GBP	(24,289)	(0.18)	GBP	807	0.01		
	USD	(1,468,331)	(7.46)	USD	13,857	0.06		
	EUR	(99,493)	(0.68)	_	-	_		
	CHF	(14,771)	(0.08)	_	-	_		
	_	-	-	MYR	1,500	0.01		
	_	-	_	SGD	(450)	(0.01)		
	_	-	_	BHD	1,200	(0.01)		
(ii) Capital imports	USD	80,968	0.41	-	-	_		
	GBP	800	0.01	-	-	_		
(iii)Loan payables	USD	* (4,064,476)	(20.63)	USD ((15,000,000)	(59.83)		
c. Bank Balances	AED	105	0.01	AED	105	0.01		
	USD	62,239	0.32	USD	5,141	0.02		
d. Other receivables	AUD	4,050	0.01	-	-	_		
	BHD	1,200	0.01	_	-	_		
	GBP	500	0.01	-	-	_		
	SGD	1,000	0.01	-	-	_		
	USD	11,233	0.06	_	-	-		
	ZAR	4,918	0.01	_	_	-		
			(27.10)			(58.17)		

^{*}excludes Loans payable of Rs. 76.10 Crore (USD 15,000,000) assigned to hedging relationship against highly probable forecast sales. The Cash flow are expected to occur and impact the Profit and Loss account within the period of 1 to 5 years.

b) Pursuant to the Announcement of the Institute of Chartered Accountants of India's (ICAI) "Accounting for Derivatives" on encouraging the early adoption of Accounting Standard 30 (AS 30), "Financial Instruments: Recognition and Measurement", the Company has decided on early adoption of AS 30 to the extent it does not conflict with existing mandatory accounting standards and other authoritative pronouncements, Company Law and other regulatory requirements. In respect of derivative instruments and foreign currency loans which qualify for hedge accounting, the net unrealized loss aggregating Rs.6.26 Crore has been recognized in 'Hedge Reserve Account', which would be recognized in the Profit and Loss account when the underlying transaction or forecast revenue arises, as against the earlier practice of recognizing the same in the Profit and Loss account.

Had the Company adopted the earlier practice, exchange loss charged to the Profit and Loss account would have been higher and the Profit before tax for the year would have been lower by Rs.6.26 Crore.