

General information about company		
Scrip code	531642	
NSE Symbol	MARICO	
MSEI Symbol	NOTLISTED	
ISIN	INE196A01026	
Name of the entity	MARICO LIMITED	
Date of start of financial year	01-04-2025	
Date of end of financial year	31-03-2026	
Reporting Quarter Type	Half Yearly	
Date of Quarter Ending	30-09-2025	
Type of company	Equity	
Whether Annexure I (Part A) of the SEBI Circular dated December 31, 2024 related to Compliance Report on Corporate Governance is applicable to the entity?	Yes	
Whether Annexure I (Part B) of the SEBI Circular dated December 31, 2024 related to Investor Grievance Redressal Report is Applicable to the entity?	Yes	
Whether Annexure I (Part C) of the SEBI Circular dated December 31, 2024 related to Disclosure of Acquisition of Shares or Voting Rights in Unlisted Companies is Applicable to the entity?	Yes	
Whether Annexure I (Part D) of the SEBI Circular dated December 31, 2024 related to Disclosure of Imposition of Fine or Penalty is Applicable to the entity?	No	There was no imposition of fine or penalty on the Company during the quarter ended September 30, 2025 requiring disclosure under this report.
Whether Annexure I (Part E) of the SEBI Circular dated December 31, 2024 related to Disclosure of Updates to Ongoing Tax Litigations or Disputes is Applicable to the entity?	Yes	
Whether Annexure I (Part F) of the SEBI Circular dated December 31, 2024 related to Disclosure Of Loans / Guarantees / Comfort Letters / Securities Etc. is Applicable to the entity?	Yes	
Risk management committee	Applicable	
Market Capitalisation as per immediate previous Financial Year	Top 500 listed entities	
Is SCORE ID Available ?	Yes	
SCORE Registration ID	m00111	
Reason For No SCORE ID		
Type of Submission	Original	
Remarks (website dissemination)		
Remarks for Exchange (not for Website Dissemination)		

**Annexure I****Annexure I to be submitted by listed entity on quarterly basis****I. Composition of Board of Directors**

Disclosure of notes on composition of board of directors explanatory

Whether the listed entity has a Regular Chairperson

Yes

Whether Chairperson is related to MD or CEO

No

Sr	Title (Mr / Ms)	Name of the Director	PAN	DIN	Category 1 of directors	Category 2 of directors	Category 3 of directors	Date of Birth
1	Mr	Harsh Charandas Mariwala	XXXXXXXXXX	00210342	Non-Executive - Non Independent Director	Chairperson related to Promoter		14-05-1951
2	Mr	Saugata Gupta	XXXXXXXXXX	05251806	Executive Director	Not Applicable	CEO-MD	10-08-1967
3	Mr	Rajendra K. Mariwala	XXXXXXXXXX	00007246	Non-Executive - Non Independent Director	Not Applicable		04-09-1962
4	Mr	Rishabh Harsh Mariwala	XXXXXXXXXX	03072284	Non-Executive - Non Independent Director	Not Applicable		08-02-1982
5	Mr	Nikhil Nirvan Khattau	XXXXXXXXXX	00017880	Non-Executive - Non Independent Director	Not Applicable		20-03-1963
6	Mr	Ananth Sankaranarayanan	XXXXXXXXXX	07527676	Non-Executive - Independent Director	Not Applicable		24-12-1976
7	Mr	Milind Gajanan Barve	XXXXXXXXXX	00087839	Non-Executive - Independent Director	Not Applicable		13-11-1957
8	Mr	Rajeev Vasudeva	XXXXXXXXXX	02066480	Non-Executive - Independent Director	Not Applicable		19-07-1959
9	Ms	Apurva Purohit	XXXXXXXXXX	00190097	Non-Executive - Independent Director	Not Applicable		03-10-1966
10	Ms	Nayantara Bali	XXXXXXXXXX	03570657	Non-Executive - Independent Director	Not Applicable		13-06-1966
11	Mr	Rajan Bharti Mittal	XXXXXXXXXX	00028016	Non-Executive - Independent Director	Not Applicable		05-01-1960

**I. Composition of Board of Directors****Disqualification of Directors under section 164 of the Companies Act, 2013**

Sr	Whether the director is disqualified?	Start Date of disqualification	End Date of disqualification	Details of disqualification	Current status
1	No				Active
2	No				Active
3	No				Active
4	No				Active
5	No				Active
6	No				Active
7	No				Active
8	No				Active
9	No				Active
10	No				Active
11	No				Active

# I. Composition of Board of Directors

Sr	Whether special resolution passed? [Refer Reg. 17(1A) of Listing Regulations]	Date of passing special resolution	Initial Date of appointment	Date of Re-appointment	Date of cessation	Tenure of director (in months)	No of Directorship in listed entities including this listed entity (Refer Regulation 17A of Listing Regulations)	No of Independent Directorship in listed entities including this listed entity [with reference to proviso to regulation 17A(1) & reg. 17A(2)]	Number of memberships in Audit/ Stakeholder Committee(s) including this listed entity (Refer Regulation 26(1) of Listing Regulations)	No of post of Chairperson in Audit/ Stakeholder Committee held in listed entities including this listed entity (Refer Regulation 26(1) of Listing Regulations)	Reason for Cessation	Notes for not providing PAN	Notes for not providing DIN
1	Yes	08-08-2025	13-10-1988	08-08-2025			4	2	1	0			
2	NA		01-04-2014	01-04-2024			3	2	3	1			
3	NA		27-04-2005	09-08-2024			5	3	3	0			
4	NA		02-05-2017	11-08-2023			2	0	0	0			
5	NA		25-07-2001	01-04-2024			3	1	4	1			
6	NA		26-06-2017	26-06-2022		99.05	3	3	3	0			
7	NA		02-08-2021	02-08-2021		49.3	2	2	3	3			
8	NA		01-11-2021	01-11-2021		47	2	2	1	1			
9	NA		07-04-2022	07-04-2022		41.24	5	5	4	1			
10	NA		07-04-2022	07-04-2022		41.24	2	2	2	0			
11	NA		01-07-2023	01-07-2023		27	5	2	5	3			

Audit Committee Details							
Whether the Audit Committee has a Regular Chairperson				Yes			
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	00087839	Milind Gajanan Barve	Non-Executive - Independent Director	Chairperson	02-08-2021		
2	00190097	Apurva Purohit	Non-Executive - Independent Director	Member	06-08-2022		
3	07527676	Ananth Sankaranarayanan	Non-Executive - Independent Director	Member	01-01-2024		
4	03570657	Nayantara Bali	Non-Executive - Independent Director	Member	29-10-2024		

Nomination and remuneration committee							
Whether the Nomination and remuneration committee has a Regular Chairperson					Yes		
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	02066480	Rajeev Vasudeva	Non-Executive - Independent Director	Chairperson	28-01-2022		
2	00190097	Apurva Purohit	Non-Executive - Independent Director	Member	07-04-2022		
3	00028016	Rajan Bharti Mittal	Non-Executive - Independent Director	Member	01-01-2024		

Stakeholders Relationship Committee							
Whether the Stakeholders Relationship Committee has a Regular Chairperson					Yes		
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	00087839	Milind Gajanan Barve	Non-Executive - Independent Director	Chairperson	01-04-2024		
2	00007246	Rajendra K. Mariwala	Non-Executive - Non Independent Director	Member	27-04-2005		
3	05251806	Saugata Gupta	Executive Director	Member	01-04-2019		

Risk Management Committee							
Whether the Risk Management Committee has a Regular Chairperson					Yes		
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	00087839	Milind Gajanan Barve	Non-Executive - Independent Director	Chairperson	01-04-2024		
2	05251806	Saugata Gupta	Executive Director	Member	07-11-2014		
3	08863625	Pawan Agrawal	Chief Financial Officer	Member	10-09-2020		Textual Information(1)



Sr Text Block	
Textual Information(1)	Mr. Pawan Agrawal, Chief Financial Officer of the Company, is a member of the Risk Management Committee.

Corporate Social Responsibility Committee							
Whether the Corporate Social Responsibility Committee has a Regular Chairperson					Yes		
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	07527676	Ananth Sankaranarayanan	Non-Executive - Independent Director	Chairperson	01-08-2017		
2	00210342	Harsh Charandas Mariwala	Non-Executive - Non Independent Director	Member	31-01-2014		
3	05251806	Saugata Gupta	Executive Director	Member	29-04-2016		
4	00087839	Milind Gajanan Barve	Non-Executive - Independent Director	Member	28-01-2022		
5	03570657	Nayantara Bali	Non-Executive - Independent Director	Member	07-04-2022		

Other Committee						
Sr	DIN Number	Name of Committee members	Name of other committee	Category 1 of directors	Category 2 of directors	Remarks

**Annexure 1****Annexure 1****III. Meeting of Board of Directors**

Disclosure of notes on meeting of board of directors explanatory								
Sr. No.	Date(s) of meeting (if any) in the previous quarter	Date(s) of meeting (if any) in the current quarter	Maximum gap between any two consecutive (in number of days)	Notes for not providing Date	Whether requirement of Quorum met (Yes/No)	Total Number of Directors as on date of the meeting	Number of Directors present* (All directors including Independent Director)	No. of Independent Directors attending the meeting*
1	02-05-2025				Yes	11	10	5
2		04-08-2025	93		Yes	11	11	6

## Annexure 1

### IV. Meeting of Committees

Disclosure of notes on meeting of committees explanatory							Total Number of Directors in the Committee as on date of the meeting	Number of Directors Present (All Directors including Independent Director)	No. of Independent Directors attending the meeting*	No. of members attending the meeting (other than Board of Directors)
Sr	Name of Committee	Date(s) of meeting (Enter dates of Previous quarter and Current quarter in chronological order)	Maximum gap between any two consecutive (in number of days)	Name of other committee	Reason for not providing date	Whether requirement of Quorum met (Yes/No)				
1	Audit Committee	02-05-2025				Yes	4	4	4	0
2	Audit Committee	14-07-2025	72			Yes	4	4	4	0
3	Audit Committee	04-08-2025	20			Yes	4	4	4	0
4	Nomination and remuneration committee	25-04-2025				Yes	3	3	3	0
5	Nomination and remuneration committee	04-08-2025	100			Yes	3	3	3	0

## Annexure 1

### V. Affirmations

Sr	Subject	Compliance status (Yes/No)
1	The composition of Board of Directors is in terms of SEBI (Listing obligations and disclosure requirements) Regulations, 2015	Yes
2	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015 a. Audit Committee	Yes
3	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. b. Nomination & remuneration committee	Yes
4	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. c. Stakeholders relationship committee	Yes
5	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. d. Risk management committee (applicable to the top 1000 listed entities)	Yes
6	The committee members have been made aware of their powers, role and responsibilities as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015.	Yes
7	The meetings of the board of directors and the above committees have been conducted in the manner as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015.	Yes
8	This report and/or the report submitted in the previous quarter has been placed before Board of Directors.	Yes

Annexure 1		
Sr	Subject	Compliance status
1	Name of signatory	Vinay M A
2	Designation	Company Secretary and Compliance Officer

<b>Affirmations on Compliance Requirements for AGM (applicable only for the first half-year filing i.e., 2nd quarter)</b>				
<b>I. Affirmations</b>				
Sr	Particulars	Regulation Number	Compliance status (Yes/No/NA)	If status is “No” details of non-compliance may be given here.
1	Copy of the annual report including balance sheet, profit and loss account, directors report, corporate governance report, BRSR & BRSR core, if applicable, displayed on website	46(2)	Yes	
2	Presence of Chairperson of Audit Committee at the Annual General Meeting	18(1)(d)	Yes	
3	Presence of Chairperson of the nomination and remuneration committee at the annual general meeting	19(3)	Yes	
4	Presence of Chairperson of the Stakeholder Relationship committee at the annual general meeting	20(3)	Yes	
5	Disclosure of the Secretarial Audit Report of the listed entity and the material subsidiaries in the Annual Report	24A(1)	Yes	
6	Compliance with the conditions laid down for Secretarial Auditor or the person signing the Secretarial Compliance Report	24A(1A), 24A(1B), 24A(1C)	Yes	
7	Submission of Annual Secretarial Compliance Report	24A(2)	Yes	
8	Whether “Corporate Governance Report” disclosed in Annual Report	34(3) read with para C of Schedule V	Yes	
Any other information to be provided				



Annexure III		
1	Name of signatory	Vinay M A
2	Designation	Company Secretary and Compliance Officer

**Additional Half yearly Disclosure DISCLOSURE OF LOANS / GUARANTEES / COMFORT LETTERS / SECURITIES ETC. (applicable only for half-yearly filings)**

Any Other Information for Disclosure of Loans / Guarantees / Comfort Letters / Securities Etc.			Textual Information(1)
<b>I. Disclosure of Loans/ guarantees/comfort letters /securities etc. Refer note below</b>			
(A)Any loan or any other form of debt advanced by the listed entity directly or indirectly to			
Entity	Aggregate amount advanced during six months	Balance outstanding at the end of six months	
Promoter or any other entity controlled by them	0	0	
Promoter Group or any other entity controlled by them	0	0	
Directors (including relatives) or any other entity controlled by them	0	0	
KMPs or any other entity controlled by them	0	0	
<b>(B) Any guarantee / comfort letter (by whatever name called) provided by the listed entity directly or indirectly, in connection with any loan(s) or any other form of debt availed By</b>			
Entity	Type (guarantee, comfort letter etc.)	Aggregate amount of issuance during six months	Balance outstanding at the end of six months(taking into account any invocation)
Promoter or any other entity controlled by them	NA	0	0
Promoter Group or any other entity controlled by them	NA	0	0
Directors (including relatives) or any other entity controlled by them	NA	0	0
KMPs or any other entity controlled by them	NA	0	0
<b>(C) Any security provided by the listed entity directly or indirectly, in connection with any loan(s) or any other form of debt availed by</b>			
Entity	Type of security (cash, shares etc.)	Aggregate value of security provided during six months	Balance outstanding at the end of six months
Promoter or any other entity controlled by them	NA	0	0
Promoter Group or any other entity controlled by them	NA	0	0
Directors (including relatives) or any other entity controlled by them	NA	0	0
KMPs or any other entity controlled by them	NA	0	0
(D) Additional Information			Textual Information(2)
<b>II. Affirmations</b>			
Affirmations		Compliance Status	Company Remarks
All loans (or other form of debt), guarantees, comfort letters (by whatever name called) or securities in connection with any loan(s) (or other form of debt) given directly or indirectly by the listed entity to promoter(s), promoter group, director(s) (including their relatives), key managerial personnel (including their relatives) or any entity controlled by them are in the economic interest of the company.		Yes	Textual Information(3)
Name	Saugata Gupta		
Designation	CEO		
Place	Mumbai		
Date	28-10-2025		

Text Block	
Textual Information(3)	The Company has not given any loan guarantees comfort letters or security in connection with any loans or other form of debt directly or indirectly to any Promoter or Member of Promoter Group Directors including their relatives KMPs including their relatives or any entity controlled by them during the half year.

Details of Cyber security incidence		
Whether as per Regulation 27(2)(ba) of SEBI (LODR) Regulations, 2015 there has been cyber security incidents or breaches or loss of data or documents during the quarter		No
Number of cyber security incidence or breaches or loss of data event occurred during the quarter		
Sr.	Date of the event	Brief details of the event

Signatory Details	
Name of signatory	Vinay M A
Designation of person	Company Secretary and Compliance Officer
Place	Mumbai
Date	28-10-2025

Investor Grievance Details	
No. of investor complaints pending at the beginning of Quarter	0
No. of investor complaints received during the Quarter	8
No. of investor complaints disposed off during the Quarter	8
No. of investor complaints those remaining unresolved at the end of the Quarter	0

**Disclosure of Acquisition of Shares or Voting Rights in Unlisted Companies- The details of acquisition of shares or voting rights in unlisted companies during the quarter in terms of sub-para 1 of para A of Part A of Schedule III are given below:**

Any Other Information for Disclosure of Acquisition of Shares or Voting Rights in Unlisted Companies					Textual Information(1)
Sr. No.	Name of the unlisted company in which shares or voting rights have been acquired	Date of acquisition	Aggregate holding (% shares or voting rights) as at the end of the previous quarter	% shares or voting rights acquired during the quarter	Aggregate holding (% shares or voting rights) as at the end of the quarter
1	HW Wellness Solutions Private Limited	11-09-2025	53.98	45.98	99.96

**Disclosure of Acquisition of Shares or Voting Rights in Unlisted Companies- The details of acquisition of shares or voting rights in unlisted companies during the quarter in terms of sub-para 1 of para A of Part A of Schedule III are given below: Text Block**

Textual Information(1)

The Company held 53.98% in HW Wellness Solutions Private Limited (HW Wellness) as at the beginning of the quarter. On September 11, 2025, the Company entered into a definitive agreement to acquire the balance 46.02% of paid-up share capital of HW Wellness, as disclosed in the intimation made under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015. As at September 30, 2025, the Company completed acquisition of aggregate 99.96% of paid up capital in HW Wellness. Acquisition of the remaining 0.04% of equity capital in HW Wellness was completed on October 17, 2025, consequent to which HW Wellness has become a wholly owned subsidiary of the Company.



**Disclosure of Updates to Ongoing Tax Litigations or Disputes The updates on tax litigations or disputes in terms of sub-para 8 of para B of Part A of Schedule III read with corresponding provisions of Annexure 18 of the Master Circular are given below:**

Any Other Information for Disclosure of Updates to Ongoing Tax Litigations or Disputes				
Sr. No.	Name of the opposing party	Date of initiation of the litigation / dispute	Status of the litigation / dispute as per last disclosure	Current status of the litigation / dispute
1	Assistant Commissioner of Income-tax- Circle 12(3)(2), Mumbai	29-01-2020	For Assessment Year (AY) 2016-17, the Income-tax return filed by the Company was selected for tax assessment by the Income-tax department. The Assistant Commissioner of Income-tax- Circle 12(3)(2), Mumbai, completed the assessment and passed an assessment order under Section 143 of the Income-tax Act, 1961. Aggrieved with the order, the Company challenged the same before the Commissioner of Income-tax (Appeal) by preferring an appeal. The litigation is with regard to various transfer pricing adjustments made, disallowances of deductions/expenses claimed, etc. As of now, the case is pending disposal.	The case is pending for disposal with Commissioner of Income Tax (Appeals).
2	Tax Authority at the National Faceless Assessment Centre, Income-tax department, New Delhi	25-11-2021	For the Assessment Year (AY) 2017-18, the Income-tax return filed by the Company was selected for tax assessment by the Income-tax department. The Tax authority at the National Faceless Assessment Centre, Income-tax department, New Delhi, completed the assessment and passed an assessment order under Section 143 of the Income-tax Act, 1961. Aggrieved with the order, the Company challenged the matter before the Commissioner of Income-tax (Appeal) by preferring an appeal. The litigation is with regard to various transfer pricing adjustments made, disallowances of deductions/expenses claimed, etc. As of now, the case is pending disposal.	The case is pending for disposal with Commissioner of Income Tax (Appeals).
3	Tax Authority at the National Faceless Assessment Centre, Income-tax department, New Delhi	29-07-2024	The Company has received an assessment order pertaining to Income Tax demand of Rs. 142.07 Crores on account of various transfer pricing adjustments made, disallowances of deductions/expenses claimed, etc. The Company will file a rectification application with the Income Tax Department seeking correction of certain errors in the said order, consequent to which the demand amount should stand substantially reduced. The Company will also pursue an appeal against the order under the applicable laws. The above matter is in the normal course of business and the Company expects a favourable outcome considering the factual and legal grounds pertaining to the matter. Further, it is not likely to have a material impact on financials or operations of the Company.	The case is pending for disposal with Income Tax Appellate Tribunal.